

SASKATCHEWAN PENSION PLAN

ANNUAL REPORT FOR THE YEAR ENDING DECEMBER 31, 2024

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Saskatchewan Pension Plan

Box 5555

Kindersley, Saskatchewan

SOL 1SO

Toll-free number: 1-800-667-7153

E-mail: info@saskpension.com

Website: saskpension.com

LETTERS OF TRANSMITTAL



Her Honour The Honourable Bernadette McIntyre, M.S.M, S.O.M. Lieutenant Governor of Saskatchewan

Your Honour:

I have the honour to submit the Annual Report of the Saskatchewan Pension Plan for the year ended December 31, 2024.

Respectfully submitted,



Saskatchewan Pension Plan



The Honourable Jim Reiter Minister Responsible Saskatchewan Pension Plan

Sir:

On behalf of the Board of Trustees for the Saskatchewan Pension Plan, I have the honour to present the Annual Report for the Saskatchewan Pension Plan for the year ended December 31, 2024.

Respectfully submitted,

Shannan Corey, B.Sc., CPHR Executive Director Saskatchewan Pension Plan

BOARD OF TRUSTEES' MESSAGE



On behalf of the Saskatchewan Pension Plan (SPP) Board of Trustees (the Board), it is my honour to submit this annual report for 2024.

SPP is governed by *The Saskatchewan Pension Plan Act* and Regulations and is responsible to the Legislature through the Minister of Finance in Saskatchewan. The Board acknowledges the support of Donna Harpauer during her tenure as Minister Responsible for SPP and we thank her for her service to the province.

SPP was created to give everyone access to a pension plan. As a Board, our desire is to grow SPP, and we recognize that economies of scale derived from growth will ultimately present better opportunities for our members to enjoy the retirement income they deserve. Net assets under management at the end of 2024 were \$829 million; our vision for a \$1 billion fund is in sight.

Members continued their positive response to the removal of limits by contributing and transferring their funds into SPP's easy to use product with low fees and competitive returns. The balanced fund (BF) returned 10.6 per cent in 2024 while the diversified income fund (DIF) returned 3.8 per cent. I am pleased to report the management expense ratio (MER) for the BF was 91 bps and for the DIF was 89 bps. The audit and actuarial statements contained in this report prove the sound financial position of SPP.

A core function for the Board, entrenched in SPP's legislation, is the investment of member funds and

the establishment of policies for those investments. The Board has a carefully and deliberately developed investment policy and is confident in the policy's ability to produce strong results for members. Professional investment management and regular, fiduciary-based oversight provide assurance to members regardless of market performance.

Our investment managers invest for the long-term and navigate short-term volatility by looking for sustainable performance.

SPP sorts through the complexities of various investment options and offers a BF and a DIF to contributing and variable benefit members and an annuity fund for members who opt for fixed monthly payments at retirement. We use our Statement of Investment Beliefs, which is based on our knowledge of member needs and the stated objective of the fund, as the lens to continually examine investment trends and strategies, choose future investment opportunities, and select education sessions to determine the most beneficial asset allocation approach for the fund.

The BF is well diversified, investing globally in various asset classes from equities and bonds to real estate, private debt, and infrastructure. Our goal for the BF is to maintain above average performance with lower-than-average volatility using a long-term focus that provides growth and safety for members. The DIF provides members with an option that offers lower risk returns through investing in diversified sources of income. The annuity fund is a non-trading bond portfolio designed to match cash flow to pension payment obligations.

The fiduciary nature of our Board elevates our sensitivity to each aspect of administrative oversight. The Plan's governance model ensures sound and thorough scrutiny of all aspects of Plan operations and the diverse Board composition and individual Trustee perspectives ensure a holistic approach to decisions. Plan values of transparency and accountability extend throughout the organization from members to management to the Board. As Trustees, we recognize the confidence placed in us each time a member makes the decision to contribute, transfer funds to their account or receive retirement income from SPP.

Strategic direction by the Board provides management with the structure it needs to execute Plan operations and to achieve goals set by the Board. Besides the growth and financial management goals, member experience is a key focus for the Board. The multi-year, technology investment continued in 2024 as we work toward a transformation that will result in digital delivery of our desired member experience. We are confident this transformation will yield a positive impact for members and for our operations.

Our mission is to provide a superior investment opportunity to enhance financial security. To accomplish that mission, we focus on member needs during all phases of their lifecycle with SPP from acquisition, through accumulation and eventually to decumulation. We recognize our mission is accomplished daily by the staff who serve our members with professionalism and integrity. We are proud of the services and products offered by SPP and we are honoured to be able to impact members' financial security in retirement.

Respectfully submitted,

Timothy W. Calibaba, ICD.D Chairperson, Board of Trustees

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Saskatchewan Pension Plan

EXECUTIVE DIRECTOR'S MESSAGE



I am pleased to present management's perspective for this 2024 annual report of Saskatchewan Pension Plan (SPP) operations.

We are making progress on our journey to re-build our foundations to support SPP's long-term growth. This will ensure we remain a sustainable, low-cost option for Canadians to build retirement security. Our systems and portals form the heart of these foundations, and we are more than half-way through this major transformation. Ultimately, our members will see the benefits of enhanced and effective operations, will have improved member experiences, and will see the long-term financial benefits through reduced expenses and therefore greater returns.

We have seen steady growth following the significant regulatory changes in 2023 which saw our contribution and transfer-in limits removed. Members are allowed to contribute within their full RRSP room and transfer in unlimited amounts from other registered non-locked in products. From total flexibility to contribute, no sales or commission fees, and strong, secure savings opportunities through a professionally managed pooled fund, larger employers are seeing and experiencing the benefits that offering SPP as their pension plan brings.

We want members to stay with SPP in retirement and are proud of our ability to support members not only as they build up their retirement account, but as they draw down the income in retirement years. We have options that suit a range of needs, including our variable benefit which offers flexible withdrawals through retirement, or our annuity option which offers a fixed monthly income. With these options, retiring members choose what best fits their needs.

The more we grow, the better it is for members. As a non-profit pooled pension plan, we are able to keep our costs low and pass the benefits along to our members. We are passionate about sharing our story so that we can help address the gaps in retirement security for Canadians.

As Executive Director, I am grateful for a dedicated and committed staff that effectively serve our members. I am also fortunate to work with a professional, engaged, and supportive Board. I thank the Board and the Ministry of Finance for the ongoing support, guidance, and diligence. This report provides an overview of the relevant statistics and financial information as we reflect on our 2024 goals.

Please share your feedback and your stories. We look forward to hearing from our members as we strive to continue to offer superior service, cost-effective financial oversight, and products and services that people value.

Respectfully submitted,

Shannan Corey, B.Sc., CPHR Executive Director

Saskatchewan Pension Plan

CORPORATE PHILOSOPHY

OUR MISSION

The Saskatchewan Pension Plan will provide a superior investment opportunity to enhance financial security.

OUR VISION

The trusted pension plan.

OUR VALUES

RESPECT

- Listening and working to understand and meet needs
- Communication must be direct, open, honest, and timely

INTEGRITY

- Behaving in a consistent manner, respecting commitments, and being true to one's word
- · Upholding the highest ethical standard

INITIATIVE

- Encouraging creativity, learning, and self development
- Planning and executing new approaches and methods

TEAMWORK

- · Accepting diversity and difference
- · Co-operating to accomplish common goals

ACCOUNTABILITY

- Following through on commitments, agreements, and promises
- Openly sharing relevant information

STRATEGIC DIRECTION

SPP provides members with a smart and affordable means to save for retirement. SPP is a fully-funded capital accumulation plan created by the provincial government to provide supplementary income to individuals with little or no access to employer-sponsored pensions. SPP's mission is to provide a superior investment experience to enhance financial security.

SPP is a success story that is not replicated by any other province or country. The Canadian retirement income system is often viewed as having three pillars: universal government benefits (Old Age Security), Canada Pension Plan (CPP), and employment pension plans and individual retirement savings. SPP is part of the individually funded plans or third pillar of retirement savings.

The Board strategically directs the administration of SPP. Typically a large portion of asset growth comes from increased value of investments; however, investment climates will fluctuate and sometimes make this challenging. The expense ratio is affected by economies of scale and by operational expenditure decisions.

SPP is particularly beneficial for businesses that find existing pension options too expensive, too rigid, and too cumbersome to administer. The Plan continues to focus on businesses, especially who do not have access to private pension arrangements. Employers are looking for tools to help them recruit and retain employees. SPP's research indicates that a pension option will help employers achieve the results they desire.

The following corporate goals defined plan operations during the year under review.

GOAL 1: GROWTH

Growth continues to be a key focus, both within and outside of the current membership base, including expanding employer members, broadening industry sector exposure, and developing key stakeholder relationships. The 976 new members who joined SPP in 2024 had an average age of 39.5 years.

Contributions in 2024 totaled \$31.2 million. Net assets under administration in the Contribution Fund (CF) were \$712.8 million: Balanced Fund (BF) \$704.3 million and Diversified Income Fund (DIF) \$8.5 million. The Annuity Fund (AF) manages \$116.6 million.

GOAL 2: TO ENHANCE MEMBER EXPERIENCE

One of the measures of member experience is superior service. Online member access and social media initiatives are intended to enhance member satisfaction by providing timely access to information about participant accounts and about SPP, financial planning, and education. Member engagement in these tools is strong.

GOAL 3: PRUDENT FINANCIAL MANAGEMENT

The Board ensures the Plan is prudently and efficiently managed providing competitive rates of return. This is reflected in a BF MER of 91 bps and a DIF MER of 89 bps. The MER for the AF was 49 bps.

GOAL 4: EFFICIENT ORGANIZATION

Focus on re-building the foundational systems ensures the Plan's efficiency continues to be enhanced for the long-term.

LOOKING AHEAD

The continued success of the Plan depends on its ability to meet member expectations in both service and products. SPP strives to be the pension plan of choice for individuals and for businesses and their employees.

PLAN OPERATIONS

SPP is a voluntary, capital accumulation plan for people who want access to a professionally managed, low cost option that enhances financial security. The Plan is available to people between 18 and 71 years of age. Participants must have unused RRSP room to contribute. SPP members are full-time employees, part-time employees, self-employed people, homemakers, farmers and students. At December 31, 2024, SPP had 30,795 members (2023: 31,524).

NEW MEMBER PROFILE

- 976 people joined SPP in 2024.
- 92 per cent identified themselves as full-time, part-time or self-employed.
- Average age of new members in 2024 was 39.5 years.

SPP has comprehensive materials available for individuals who want more detailed Plan information. This literature can be obtained by:

- visiting the Plan's website at saskpension.com;
- visiting SPP's blog at savewithSPP.com;
- calling the toll-free line at 1-800-667-7153; or
- e-mailing the Plan at info@saskpension.com.

FEATURES OF SPP

The Plan is flexible so that members can make it fit their life situation and budget. The main features of SPP are:

- Voluntary no obligation to contribute;
- Flexible payment at any time during the year;
- Portable people can join and contribute to the Plan regardless of where they reside or work;
- · Professionally managed investments;
- Economies of scale which keeps expenses low;
- Business pension option; and
- · Several retirement options.

Members and the public use the toll-free inquiry line, email and the website to contact SPP. In 2024 the inquiry centre responded to approximately 16,104 inquiries.

MEMBER STATISTICS

				ı
Member status	%	Occupation	%	
Active	75	Homemaker	8	1
Retired 25		Farmer	5	l
		Self-employed	10	
		Full-time	50	
Sex	%	Part-time	15	
Female	62	Student	8	
Male	38	Other	4	ı

Age distribution	%
18-25	2
26-34	8
35-49	27
50-65	30
Over 65	33

CONTRIBUTING TO SPP

Non-retired members can contribute subject to their available RRSP room. There is no minimum contribution. Contributions are tax deductible by the member or their spouse within RRSP guidelines.

During 2024, 10,403 members contributed to SPP with an average contribution of \$2,995 (2023: 10,683; \$2,636).

Business plans and individual members like the easy payment options available at SPP. They can use the pre-authorized contribution system; mail contributions to the Plan; use their Visa® or Mastercard® by phone, in person or on SPP's website; use the online banking service available at their financial institutions; or contribute, in person, at financial institutions.

Non-retired and variable benefit (VB) members can transfer in unlocked funds from Registered Retirement Savings Plans (RRSP), Registered Retirement Income Funds (RRIF), Deferred Profit Sharing Plans (DPSP) and Registered Pension Plans (RPP). In 2024, 338 members transferred \$12.5 million (2023: 422; \$10.4 million) into their SPP accounts.

Funds are locked in and vested and are used to provide the member with a pension at retirement. Contributions are creditor protected and cannot be seized, claimed or garnisheed in any way except in the event of a court order under a marital division or Enforcement of Maintenance Order.

PLAN OPERATIONS

Assets of members who have not yet retired and for those receiving the VB are held in the CF.

Contributing and VB members may choose between a BF and DIF for investment. The BF is actively managed and contains bonds, mortgages, equities, real estate, infrastructure, private debt and money market investments. The purpose of the BF is to provide members with long-term growth. The DIF contains Canadian bonds, mortgages and money market instruments; it is designed to provide lower-risk returns by investing in diversified sources of income.

The Statement of Investment Policies and Goals is summarized on pages 18-20. More information on the CF performance in 2024 is found in the Investment report section (pages 14-17).

BUSINESS PLANS

SPP is uniquely positioned to help businesses enhance their employee benefit package by offering employers a simple, affordable and easily managed pension plan option for employees. Employers can use SPP to offer the benefit of a pension plan without incurring the costs of administration or future liability for pension payments. Employers simply deduct the contributions from their payroll or contribute on behalf of their employees on whatever schedule they choose.

RETIRING FROM SPP

Plan members can choose to retire from SPP between the ages of 55 and 71. At the time of retirement, members may direct all or part of their account to purchase an annuity from SPP, receive income from SPP's VB, transfer their account to a locked-in retirement account or prescribed registered retirement income fund with another financial institution, or a combination of the annuity and transfer options. SPP also offers a small pension payout option for members whose monthly benefit is less than the prescribed amount. In 2024, pensions under \$28.54 per month qualified for this option.

Each annuity the Plan offers will pay the recipient lifetime monthly benefits with possible payments to a beneficiary or survivor after the member's death.

RETIRED MEMBERS

- 937 members retired with an average age of 66.6 years.
- 92 members started an SPP annuity in 2024.
- Average monthly SPP annuity for new retirees was \$434.
- Highest monthly SPP annuity is \$2,113.
- 7,296 members received an SPP annuity at the end of 2024.
- Oldest retiree receiving payments is 101.
- 362 members elected the VB product.
- 310 members transferred into other retirement income vehicles.
- 173 chose the small account balance payout.

Annuity payments are determined by the member's account balance, age at retirement, annuity option and interest and annuity rates in effect. When members retire from SPP and choose an annuity from the Plan, their funds are transferred from the CF to the Annuity Fund (AF). The AF, a non-trading portfolio, invests in high-quality, long-term, fixed income instruments.

The VB is a retirement income option with no maximum withdrawal restriction and the option to withdraw part or all of the balance at any time. VB provides control over how much retirement income is withdrawn and when the withdrawals occur throughout the year. Members have the choice of how the money is invested within the Plan: the BF and/or the DIF. In this way, retirees can continue to receive the low fees while the investment continues to grow on a tax-sheltered basis.

PLAN OPERATIONS

ADMINISTRATION

SPP is administered by a Board of Trustees (Board) who act as trustee of the fund and administer the Plan in accordance with *The Saskatchewan Pension Plan Act* and Regulations and Board policies.

Board members are appointed by Order-in-Council and serve staggered three-year terms. Trustees for the period reviewed in this report were: Timothy Calibaba, Chairperson; Rene Benoit; Kimberly Enge; Paul Jaspar; Barbara Shourounis, and Rodney Trayhorne.

Responsibility for daily administration of the Plan is delegated to the Executive Director. In addition, the Board employs a number of consultants and specialists to assist them with managing member funds. These include:

- professional money managers: TD Asset
 Management (TDAM), Leith Wheeler Investment
 Counsel Ltd. (Leith Wheeler), Fengate Capital
 Management Ltd (Fengate), and Ninepoint
 Partners LP (Ninepoint) who are responsible for
 investing member funds according to the Board's
 investment policies;
- a custodian, RBC Investor and Treasury Services, who holds all securities and cash in the funds and reports independently to the Board, thereby ensuring all funds are safeguarded;
- an investment consultant, George & Bell, who assists the Board in monitoring the performance of the investment managers; and
- an actuarial consultant, Aon Inc., who performs the annual actuarial valuation which assists the Board with monitoring the AF performance.

Administrative expenses are paid from Plan earnings. SPP focuses on providing efficient service at a reasonable cost.



SPP Board of Trustees: (Left to Right) Rodney Trayhorne, Barbara Shourounis, Timothy Calibaba, Rene Benoit, Kimberly Enge, and Paul Jaspar.

PRIVACY

The Plan only collects the personal information necessary to run the program. The general rule of SPP's internal privacy policy stipulates that personal information can only be disclosed to the member or their authorized representative.

The Freedom of Information and Protection of Privacy Act was enacted in 1992 and is the primary piece of provincial legislation governing privacy. In addition to complying with this legislation, SPP also complies with the Overarching Personal Information Privacy Framework for Executive Government.

Questions about privacy should be directed to the Plan's Privacy Officer.

Equity markets posted extraordinary gains in 2024, extending the positive momentum from 2023. The U.S. and Canadian market performance was led by a select group of large technology stock. The top seven companies, "Magnificent 7", comprised

2024 market returns					
S&P/TSX Capped Composite Index	21.7%				
S&P 500 Index (C\$)	36.4%				
MSCI EAFE Index (C\$)	13.2%				
MSCI/REALPAC Canada Quarterly PFI	0.6%				
FTSE Canada Universe Bond Index	4.2%				
FTSE Canada 91-day T-Bill	4.9%				

over 30 per cent of the S&P 500 by the year-end.

The S&P/TSX Composite and S&P 500 indices climbed to 21.7 per cent and 36.4 per cent respectively, while the MSCI EAFE and FTSE Canada Universe Bond indices saw slight decreases to 13.2 per cent and 4.2 per cent, respectively.

The Bank of Canada (BoC) cut rates another 50 basis points, their lending rate to 3.25 per cent which helped ease inflationary pressures by the fourth quarter. Despite the inflation trajectory appearing on track, the BoC expressed concerns particularly due to the uncertainty surrounding potential tariff threats in Canada and U.S. trading.

SPP performance in alternatives was positive due to the strong returns in infrastructure to the end of the year. While valuations have been declining with commercial real estate, early signs of stabilization have emerged. President Trump's victory introduced global tariff and deflation risk. The consumer discretionary and material sectors contributed to the international equity performance, while industrials and health care sectors lagged.

The market is now expecting fewer rate cuts going forward south of the border. The first Trump presidency presented great buying opportunities and this is expected again in the current term. With the market uncertainty, our investment managers will continue to take advantage of the opportunities presented. Their focus remains steady on long-term factors and prudently balanced portfolios.

CONTRIBUTION FUND - BF RESULTS

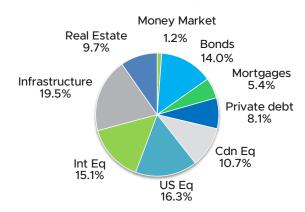
The Balanced Fund (BF) is structured to provide longterm capital growth and downside risk protection in challenging markets, performing above other comparator balanced funds.

SPP balanced fund return history				
2024	10.6%			
5 year return	6.8%			
10 year return	6.8%			
Since inception (39 years)	7.8%			

The fund holds a mixture of equities, fixed income, Canadian real estate, private debt, and infrastructure investments. The net assets of the BF increased in market value from \$628.9 million to \$704.2 this year. This represents a return of 10.6 per cent after administration costs. Historic rates of return are shown in the accompanying table. The fund is managed by TDAM, Leith Wheeler, Ninepoint, and Fengate.

The chart below shows the BF asset mix on December 31, 2024.

Balanced Fund Portfolio at December 31, 2024



The narrative that follows summarizes BF performance by asset class. The tables show the sector weighting of all asset class portfolios. The rates of return used exclude administration fees, which allows for a valid comparison to benchmarks. SPP's year-end return, before administration expenses, was 12.0 per cent compared to a benchmark of 12.3 per cent.

CANADIAN EQUITIES

Top	Top 10 Canadian equity holdings						
		% of Portfolio			% of Portfolio		
1.	Royal Bank of Canada	8.0	6.	Toromont Industries	3.7		
2.	Toronto-Dominion Bank	4.7	7.	CIBC	3.1		
3.	Bank of Montreal	4.1	8.	Pembina Pipeline Corp.	3.1		
4.	Constellation Software	3.8	9.	Waste Connections Inc.	3.1		
5.	Cdn. Natural Resources Ltd	3.7	10.	Tourmaline Oil	3.0		

The S&P/TSX Composite Index returned 21.7 per cent. The best performing sectors in Canadian equities were information technology and financials. Weakness in the real estate and communication services offset the overall index returns. SPP's Canadian equity portfolio rebounded with a return of 16.7 in the year with TDAM returning 17.8 per cent and Leith Wheeler returning 16.0 per cent.

	S&P/TSX Weight (%)	Portfolio Weight (%)	Index Return (%)
Information technology	10.1	10.8	38.0
Financials	33.0	37.3	30.1
Energy	17.1	13.9	24.0
S&P/TSX			21.7
Materials	11.4	6.0	21.4
Consumer staples	4.0	5.5	18.9
SPP			16.7
Utilities	3.8	4.9	13.7
Consumer discretionary	3.3	2.2	11.9
Industrials	12.6	14.8	9.7
Health care	0.3	-	8.2
Real estate	2.0	2.0	5.5
Cash	-	-0.4	-
Communications	2.4	3.0	-21.1
Total	100.0	100.0	

U.S. EQUITIES

Top	o 10 U.S. equity holdings				
		% of Portfolio			% of Portfolio
1.	NVIDIA Corporation	3.4	6.	Amazon	1.9
2.	Micorsoft Corp.	3.1	7.	Exxon Mobil Corp.	1.7
3.	Apple	3.1	8.	UnitedHealth Group	1.6
4.	Alphabet	2.6	9.	Philip Morris International	1.5
5.	Broadcom	2.1	10.	Meta Platforms	1.4

The S&P 500 Index (C\$) returned 36.4 per cent. Positive contributors to relative performance included communication, information technology, financials, and consumer discretionary sectors. Materials was the lowest performing sector in the index. SPP's U.S. Equity portfolio returned 35.1 per cent: 40.0 per cent from TDAM and 31.8 per cent from Leith Wheeler's sub-advisor Barrow Hanley.

	S&P 500 Weight (%)	Portfolio Weight (%)	Index Return (C\$) (%)
Communications	9.0	6.8	52.7
Information technology	30.9	18.1	48.8
Financials	13.1	17.4	42.2
Consumer discretionary	10.3	10.4	41.8
S&P 500			36.4
SPP			35.1
Utilities	2.3	5.2	34.5
Industrials	8.5	9.2	28.0
Consumer staples	5.9	4.0	25.2
Energy	3.6	7.1	15.3
Real estate	2.3	4.5	14.7
Health care	11.9	10.1	11.8
Materials	2.2	6.6	9.0
Cash	-	0.6	-
Total	100.0	100.0	

NON-NORTH AMERICAN EQUITIES

Top	Top 10 Non-North American equity holdings						
		% of Portfolio			% of Portfolio		
1.	Sanofi	2.5	6.	Equinor	1.6		
2.	Julius Baer Group	2.1	7.	Snam SPA	1.6		
3.	Standard Chartered PLC	1.8	8.	Fortum	1.6		
4.	United Overseas Bank	1.8	9.	BNP Paribas	1.6		
5.	Aker BP	1.8	10.	BAE Systems	1.5		

The MSCI EAFE (C\$) returned 13.2 per cent. Leith Wheeler made the decision to replace Sprucegrove Investment Management with Barrow Hanley as the sub-advisor to the Leith Wheeler International Pooled Fund. The SPP Non-North American equity portfolio returned 8.3 per cent for the year. TDAM returned 7.8 per cent and Leith Wheeler 8.3 per cent.

	MSCI EAFE Weight (%)	Portfolio Weight (%)	Index Return (C\$) (%)
Israel	1.0	-	50.8
Singapore	1.7	2.8	44.3
Austria	0.2	1.0	29.0
Ireland	0.3	-	24.3
Italy	2.8	7.1	21.3
Germany	9.2	10.1	20.2
Spain	2.7	0.8	19.8
Belgium	1.0	-	18.4
Japan	23.2	19.3	18.1
United Kingdom	14.9	17.5	17.3
MSCI EAFE			13.2
Netherlands	4.6	3.9	10.6
Australia	7.4	2.6	10.4
Hong Kong	2.0	4.3	9.2
SPP			8.3
New Zealand	0.2	-	7.4
Switzerland	9.5	5.4	6.9
Sweden	3.5	4.9	5.0
Norway	0.6	4.2	4.4
France	11.1	9.8	3.3
Finland	1.0	2.2	1.1
Denmark	2.9	0.8	-5.0
Portugal	0.2	-	-18.4
Other	-	0.1	-
Emerging markets	-	2.4	-
Cash	-	0.8	-
Total	100.0	100.0	

FIXED INCOME

	FTSE UBI Weight (%)	Portfolio Weight (%)	Index Return (%)
Corporate	25.2	23.2	8.4
Municipal	2.0	1.1	7.5
Provincial	33.8	19.6	7.3
Federal	39.0	23.3	5.0
SPP			5.0
FTSE UBI			4.2
High yield	-	1.8	-
Mortgages	-	26.9	-
Cash	-	4.1	-
Total	100.0	100.0	

The FTSE Canada Universe Bond Index, which measures Canadian bond market returns, returned 4.2 per cent. Fixed income markets saw the strongest gains on the shorter end of the yield curve as rates fell, and the long end experienced more moderate gains. SPP's fixed income portfolio had a return of 5.0 per cent. TDAM returned 4.4 per cent and Leith Wheeler returned 5.8 per cent.

REAL ESTATE

The MSCI/REALPAC Canada Quarterly Property Fund Index, which measures real estate market returns, returned 0.6 per cent in the year. While valuations have been declining, early signs of stabilization have emerged. The SPP real estate portfolio, managed exclusively by TDAM, returned 0.2 per cent.

INFRASTRUCTURE

The benchmark for the infrastructure portfolio is the Consumer Price Index (CPI) plus 5 per cent. The infrastructure portfolio returned 14.3 per cent, exceeding the benchmark of 6.8 per cent. TDAM returned 17.5 per cent for their portion of the infrastructure portfolio and Fengate returned 10.4 per cent. Diversification continues to be a key risk mitigation tool for the portfolio to insulate against market challenges or sector specific risks.

MORTGAGES

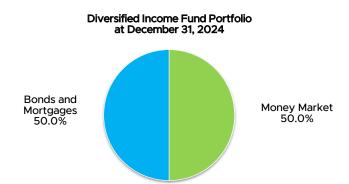
The benchmark for the mortgage portfolio is 60 per cent FTSE Canada Short Term Bond Index plus 40 per cent FTSE Canada Mid Term Bond Index plus 0.5 per cent. The mortgage portfolio returned 7.3 per cent exceeding the benchmark return of 5.8 per cent. The income profile remains stable, contributing to both absolute and relative performance, and highlighting the resiliency of the income stream. The fund collected 100 per cent of principal and interest payments, and all holdings remain in good standing

PRIVATE DEBT

The benchmark for the private debt portfolio is an absolute return of 6.0 per cent. The Ninepoint portfolio returned -2.2 per cent.

CONTRIBUTION FUND - DIF RESULTS

The objective of the Diversified Income Fund (DIF) is to provide a low-risk option that offers income from diversified sources. The fund invests in Canadian short-term investments, bonds, and mortgages with an equal target split between the two investment fund types. The FTSE Canada Universe Bond Index returned 4.1 per cent with TD Greystone Short Bond Plus Fund exceeding the index at 4.3 per cent. The FTSE Canada 91 Day T-bill Index returned 4.9 per cent. At year-end the DIF held \$8.5 million in net assets. The DIF return to members after administration costs was 3.8 per cent. The chart below shows the DIF asset mix on December 31, 2024.

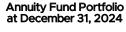


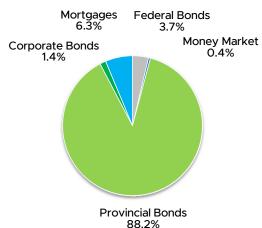
ANNUITY FUND

The annuity fund's (AF) purpose is to provide lifetime retirement income to members. The fund is structured to provide adequate cash to meet pension payments in the early years and to immunize the portfolio beyond. Immunization is a strategy that matches the duration of assets and liabilities to minimize the impact of changes in interest rates.

The AF consists of high-quality bonds, mortgages and short-term investments. Global bond markets saw flat returns as inflation concerns persisted. Commercial mortgages continue to provide incremental income while insulating from the increased volatility in interest rates.

Total assets of the fund on December 31, 2024 were \$116.6 million and there was an actuarial surplus of \$5.1 million as at the same date. The fund is managed by TDAM and the chart below shows its composition as of December 31, 2024.





INVESTMENT POLICY SUMMARY

The Saskatchewan Pension Plan's aim is to create portfolios with risk/return characteristics suitable for members to grow their retirement savings.

The Plan has developed and implemented investment policies that communicate the investment philosophy to the pension plan investment managers. Each fund has its own Statement of Investment Policies and Goals (SIP&G) which describe the objectives and the overall risk philosophy of the fund.

The asset mix policy, or the Fund's allocation to different asset classes, is a key component of the SIP&G. It is through the asset allocation decision that SPP diversifies its investments across asset classes and attempts to balance the level of risk in each portfolio. The Board monitors, on an ongoing basis, the performance of the Funds, the investment managers and reviews the SIP&G for each fund at least once annually. The SIP&Gs are available on the SPP website at saskpension.com under Resources/Annual Reports.

SPP has established two funds to hold the assets of the Plan: the CF and AF. The investments must be eligible investments as outlined in *The Pension Benefits Act* and Regulations, the *Income Tax Act* (Canada) and Regulations, and all subsequent amendments.

CONTRIBUTION FUND

The CF holds assets of non-retired members and VB members. The assets are accumulated under a defined contribution or capital accumulation arrangement.

Members have two options in which to invest their money, the BF and the DIF.

The BF is the default investment fund for new members. The objective of this fund is to accumulate the assets of members and invest these assets in a prudent, risk-controlled manner to provide for long-term growth. The fund balances the need for capital growth of younger members with the desire for capital preservation of older members by targeting a well-diversified portfolio with a slight bias to equities over fixed income investments.

The DIF is designed for members who are seeking a low risk option that offers income. The objective of the DIF is to reduce risk by investing in diversified sources of income, allowing members who typically have a shorter-term horizon, to reduce their equity exposure. Those who are willing to accept a lower return in order to minimize financial risk may choose this fund.

RISK MANAGEMENT

The Plan is exposed to a variety of financial risks as a result of its investment activities. In the BF these risks include credit risk, market risk, liquidity risk, and real estate and infrastructure risk. The DIF is subject to interest rate risk, inflation risk and credit risk. The Plan has implemented strategies to mitigate financial risks through its investment policy.

This policy contains risk management provisions that govern investment decisions and is designed to achieve the objectives of the Board.

These risks are closely monitored and managed by:

- diversifying the asset classes, diversifying within each individual asset class and diversifying by manager style;
- establishing quality, quantity and diversification guidelines;
- setting performance goals and objectives and establishing benchmark performance;
- expectations to measure progress towards the attainment of these goals;
- retaining an investment consultant who monitors the investment performance of the fund on a quarterly basis and reports to the Board on investment manager-related issues that may have an impact on fund performance;
- having management conduct monthly reviews of compliance of each investment manager with the quality and quantity guidelines contained in the policy; and
- reviewing quarterly reports from investment managers on compliance with the Investment Policy.

INVESTMENT POLICY SUMMARY

ASSET MIX

The BF has adopted an asset mix that has a slight bias to equity investments as shown in the table below:

	Asset Mix	(
Asset Class	Minimum	Benchmark	Maximum
(% of fair value)	%	%	%
Equities			
Canadian	3	<u>10</u>	17
U.S.	8	15	22
Non-North American	8	<u>15</u>	22
Foreign	16	<u>30</u>	44
Total equities	25	40	55
Alternatives			
Real estate	-	10	20
Infrastructure	-	20	30
Total alternatives	-	30	40
Fixed income			
Bonds*	4	14	30
Mortgages	-	5	10
Private Debt	-	10	20
Short term	-	<u>1</u>	10
Total Fixed income	15	<u>30</u>	45
Total Fund		100	

^{*}Includes core plus bond, multi credit, and global bond funds.

A balanced investment management structure has been adopted for management of the BF assets, consisting of two active balanced managers with offsetting styles, a specialist private debt manager, and a specialist infrastructure manager.

The Board has established the following long-term parameters for the allocation of the BF assets:

Assets (as a % of	Long-term
market value)	Benchmark (%)
TDAM	50
Leith Wheeler	30
Ninepoint	10
Fengate	10

The DIF invests between the pooled money market fund and fixed income pooled fund as seen below:

Asset Mix										
Asset Class (% of fair value)	Minimum %	Benchmark %	Maximum %							
Short-term	40	50	60							
Short-term Core Plus Bonds	40	<u>50</u>	60							
Total Fund		100								

The pooled money market fund contains high quality money market instruments issued by governments, corporations, trusts and other commercial entities.

All securities in the fund have a term to maturity of 365 days or less. The pooled fixed income securities fund is a diversified portfolio of Canadian fixed income securities, high yield securities and Canadian commercial real estate mortgages.

PERFORMANCE MEASUREMENT

The primary investment performance objective of each fund is to earn a rate of return that exceeds the rate of return earned on the benchmark portfolio. A second objective is to exceed the benchmark index in each of the asset classes in which the manager invests. Finally, the BF's long-term investment goal is to achieve a minimum annualized rate of return of three per cent in excess of the Canadian Consumer Price Index assessed over annualized rolling four-year periods.

The DIF's long-term investment goal is to provide members with an investment option that provides a measure of protection from interest rate and credit risk by investing in diversified sources of income.

INVESTMENT POLICY SUMMARY

ANNUITY FUND

The AF holds assets of retired members transferred from the CF. Assets in the fund are used to provide annuity payments for the life of a retired member. Overall, the risk tolerance of the fund is low as the fund cannot tolerate loss of principal.

RISK MANAGEMENT

The objectives of the AF are:

- to structure the investment portfolio so that the Fund's net assets are immune to changes in the level of interest rates:
- to provide sufficient liquidity to ensure payments to retired members when due; and
- · to ensure long-term solvency of the Fund.

The ability to meet this objective is affected by two factors:

- fluctuations in the value of the investment portfolio, which are caused by changes in financial markets (primarily credit, market and liquidity risks); and
- changes in the value of the Plan's accrued benefit obligation, which is driven by both economic and demographic factors.

To achieve its objectives, the fund invests in highquality fixed income and short-term investments all denominated and payable in Canadian dollars. Interest rate risk is addressed by matching estimated future cash payments with interest and principal payments.

ACTUARIES' OPINION

Aon was retained by the Saskatchewan Pension Plan (the Plan) to perform an actuarial valuation of the assets and liabilities of the Saskatchewan Pension Plan on a funding basis as at December 31, 2024. The valuation of the Plan's actuarial assets and liabilities were based on:

- Membership and asset data compiled by the Saskatchewan Pension Plan as at December 31, 2024; and
- Assumptions about future events (economic and demographic) which were developed by Aon.

While the actuarial assumptions used to estimate liabilities for the Plan are, in our opinion, appropriate, the Plan's future experience will differ from the actuarial assumptions. Emerging experience differing from the assumptions will result in gains or losses that will be revealed in future valuations and will affect the financial position of the Plan.

We have tested the data for reasonableness and consistency with prior valuations and in our opinion the data is sufficient and reliable for the purposes of the valuation. We are also of the opinion that the methods employed in the valuation and assumptions used are appropriate. Our opinions have been given and our valuation has been performed in accordance with accepted actuarial practice in Canada.

David Larsen, FSA, FCIA

Fellow, Canadian Institute of Actuaries

Nathan Conway, FSA, FCIA Fellow, Canadian Institute of Actuaries

March 3, 2025

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of the Saskatchewan Pension Plan, and all information in this annual report, have been prepared by Plan management which is responsible for the reliability, integrity and objectivity of the information provided. The statements have been prepared in accordance with Canadian accounting standards for pension plans and necessarily include some estimates based on management's judgment. Other financial information in this annual report is consistent with that provided in the financial statements.

The Plan's accounting system and related system of internal controls are designed to provide reasonable assurance that transactions are properly authorized and recorded, assets are safeguarded and financial records are properly maintained to provide reliable information for use in the preparation of financial statements.

The Board of the Plan is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The Board reviews and approves the financial statements.

These financial statements have been audited by the Plan's independent external auditor, KPMG LLP, in accordance with Canadian generally accepted auditing standards, on behalf of the Members of the Legislative Assembly of Saskatchewan.

Shannan Corey, B.Sc., CPHR Executive Director

Cheryl Andreas, CPA, CGA

Senior Director, Finance and Member Service

March 31, 2025



To the Members of the Legislative Assembly, Province of Saskatchewan

OPINION

We have audited the financial statements of Saskatchewan Pension Plan (the Plan), which comprise:

- the statement of financial position as at December 31, 2024
- the statement of changes in net assets available for benefits for the year then ended
- the statement of changes in provision for annuity obligations for the year then ended
- and notes to the financial statements, including a summary of material accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Plan as at December 31, 2024, and its changes in net assets available for benefits and its changes in annuity obligations for the year then ended in accordance with Canadian accounting standards for pension plans.

BASIS FOR OPINION

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

OTHER INFORMATION

Management is responsible for the other information. Other information comprises:

• the 2024 Annual Report

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statement or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information, other than the financial statements and the auditor's report thereon, included in the 2024 Annual Report document as at the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditor's report.

We have nothing to report in this regard.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Plan's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Plan's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

LPMG LLP

Regina, Canada March 31, 2025

SASKATCHEWAN PENSION PLAN STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31 (\$ THOUSANDS)

			20	024				2023		
	Co	Contribution Annuity				_	Contribution	Annuity		
		Fund	Fı	und	Total		Fund	Fund		Total
ASSETS										
Investments (Notes 4 and 5)	\$	706,710	\$ 1	115,952 \$	822,662	\$	629,972 \$	115,767	\$	745,739
Cash		3,150		1,313	4,463		4,838	2,168		7,006
Accrued investment income		301		604	905		317	688		1,005
Prepaid (deferred)										
retirement transfers		2,104		(2,104)	-		2,963	(2,963))	-
Prepaid annuity benefits		-		903	903		-	903		903
Other assets		1,943		182	2,125		520	49		569
Total assets		714,208	1	116,850	831,058		638,610	116,612		755,222
LIABILITIES										
Administrative expenses payable		819		127	946		1,065	84		1,149
Death and other benefits payable		461		61	522		691	135		826
Lease liability		171		16	187		266	25		291
Total liabilities		1,451		204	1,655		2,022	244		2,266
NET ASSETS AVAILABLE										
FOR BENEFITS		712,757	1	116,646	829,403		636,588	116,368		752,956
Accrued obligations										
(Note 6)		712,757	1	111,555	824,312		636,588	111,532		748,120
SURPLUS	\$	- \$	\$	5,091 \$	5,091	\$	- \$	4,836	\$	4,836

Commitments (Note 13)

(See accompanying notes to the financial statements)

ON BEHALF OF THE TRUSTEES:

Timothy W. Calibaba, ICD.D

Twithy Calibate

Paul Jaspar, SVM, FCPA, FCA

Bull Jaspan

SASKATCHEWAN PENSION PLAN STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS FOR THE YEAR ENDED DECEMBER 31 (\$ THOUSANDS)

		2024			2023	
	Contribution Fund	Annuity Fund	Total	Contribution Fund	Annuity Fund	Total
INCREASE IN ASSETS						
Investment income						
Interest and other income	\$ 2,133	\$ 4,498 \$	6,631	\$ 2,095 \$	4,450 \$	6,545
Dividends	1,675	-	1,675	1,706	-	1,706
Pooled funds	34,703	427	35,130	23,293	424	23,717
	38,511	4,925	43,436	27,094	4,874	31,968
Change in fair value of investments						
Realized	8,924	(591)	8,333	4,887	1,494	6,381
Unrealized	25,100	346	25,446	19,064	1,067	20,131
Contributions	43,648	-	43,648	38,598	-	38,598
Transfers from Contribution Fund	-	7,535	7,535	-	12,418	12,418
Total increase in assets	116,183	12,215	128,398	89,643	19,853	109,496
DECREASE IN ASSETS						
Annuities to pensioners	-	10,764	10,764	-	10,532	10,532
Administrative expenses (Note 9)	6,121	573	6,694	5,513	517	6,030
Transfers to other plans	16,270	-	16,270	15,263	-	15,263
Transfers to Annuity Fund	7,535	-	7,535	12,418	-	12,418
Variable benefit to pensioners	8,365	-	8,365	6,285	-	6,285
Deaths and other benefits	1,723	600	2,323	1,802	655	2,457
Total decrease in assets	40,014	11,937	51,951	41,281	11,704	52,985
Increase in net assets	76,169	278	76,447	48,362	8,149	56,511
NET ASSETS AVAILABLE FOR BENEFITS						
BEGINNING OF YEAR	636,588	116,368	752,956	588,226	108,219	696,445
NET ASSETS AVAILABLE FOR BENEFITS						
END OF YEAR	\$ 712,757	\$ 116,646 \$	829,403	\$ 636,588 \$	116,368 \$	752,956

(See accompanying notes to the financial statements)

SASKATCHEWAN PENSION PLAN STATEMENT OF CHANGES IN PROVISION FOR ANNUITY OBLIGATIONS FOR THE YEAR ENDED DECEMBER 31 (\$ THOUSANDS)

	2024			2023		
PROVISION FOR ANNUITY OBLIGATIONS, BEGINNING OF YEAR	\$	111,532	\$	102,792		
INCREASE IN PROVISION FOR ANNUITY OBLIGATIONS						
Interest on annuity obligations		3,948		4,112		
Liability due to new annuities		7,230		12,030		
Change in interest rate assumption		-		3,317		
		11,178		19,459		
DECREASE IN PROVISION FOR ANNUITY OBLIGATIONS						
Mortality experience		102		65		
Change in interest rate assumption		79		-		
Annuities paid with interest		10,974		10,654		
		11,155		10,719		
Net increase in provision for annuity obligations		23		8,740		
PROVISION FOR ANNUITY OBLIGATIONS, END OF YEAR	\$	111,555	\$	111,532		

(See accompanying notes to the financial statements)

1. Description of Plan

(a) General

The Saskatchewan Pension Plan ("SPP" or the "Plan") was established by the Government of Saskatchewan to provide an opportunity for individuals with little or no access to private pensions or other retirement savings arrangements to save for their retirement. Details of the Plan are contained in *The Saskatchewan Pension Plan Act* (the "Act") and Regulations.

(b) Funds established

The Plan is comprised of a Contribution Fund (CF) and an Annuity Fund (AF). These funds are managed by professional investment managers whose investment performance is measured against objectives established by the Saskatchewan Pension Plan Board of Trustees (Board) as outlined in the Statement of Investment Policies and Goals.

Contribution Fund (CF)

The CF is a defined contribution fund established to accumulate all contributions and earnings for all non-retired and variable benefit (VB) members. There are two investment options available to CF members, the Balanced Fund (BF) and the Diversified Income Fund (DIF). The asset mix of each fund is established based on the expected volatility of the underlying securities. The BF portfolio includes equities, real estate, infrastructure, private debt, mortgages, bonds and money market investments. The DIF holds Canadian bonds, mortgages and money market investments. Members of SPP have the option to invest in the BF, the DIF or a combination of both. New members who do not make a choice are invested in the Plan's default option which is the BF. Members bear the risk of investment losses and are the beneficiaries of investment gains.

Annuity Fund (AF)

The AF was established to provide Plan members with the option of purchasing a life annuity at retirement. If a member elects to purchase an annuity from the AF, the individual account balance is transferred from the CF to the AF and a pension contract is established. The AF holds investments in high quality long-term bonds and mortgages. The AF also holds money market investments for current pension needs and to pay administration costs. Equity investments are not permitted. The investment portfolio is structured to limit the effect on the AF due to changes in the level of interest rates, to provide sufficient liquidity for annuity payments to retirees when due and to ensure long-term solvency.

(c) Contributions

Participation in the CF is voluntary and non-retired members can contribute any amount subject to their available RRSP room. Contributions are vested immediately in the member's name and are locked into the Plan until retirement. Both non-retired and VB members may also transfer in from unlocked Registered Retirement Savings Plans (RRSP), Registered Retirement Income Funds (RRIF), Deferred Profit Sharing Plans (DPSP) or Registered Pension Plans (RPP) to SPP.

(d) Retirement

Members may retire under the Plan as early as age 55 or delay retirement as late as age 71. A member's accumulated account balance at retirement consists of member's contributions to the Plan together with the investment income and changes to the fair value of the Plan's investments allocable to the member as of that date under the terms of the Plan. Upon retirement, members may purchase an annuity through the AF, choose the VB pension option staying invested in the CF, or they may transfer all or part of their account to a locked-in pension option with another financial institution.

(e) Income tax

The Plan is a specified pension plan under the Income Tax Act and is not subject to income tax.

1. Description of plan, continued

(f) Death benefits

Should a member die prior to retirement, the funds in his or her account will be paid to the named beneficiary or estate in accordance with the member's designation and are subject to the *Income Tax Act* and applicable legislation. If the beneficiary is the member's spouse, the funds may be transferred to the spouse's SPP account or to their own registered retirement savings plan.

Should a member die after retirement, death benefits are payable according to the type of pension option the member selected at retirement.

(g) Withdrawal provisions

Members whose monthly pensions are less than the prescribed amount can withdraw their total pension in one lump sum instead of receiving monthly benefits. In 2024, the prescribed amount was \$28.54 (2023: \$27.75).

2. Basis of presentation

(a) Statement of compliance

The financial statements for the year ended December 31, 2024 have been prepared in accordance with Canadian accounting standards for pension plans as defined in the CPA Handbook, Section 4600, Pension Plans. For matters not addressed in Section 4600, IFRS Accounting Standards have been followed.

The financial statements were authorized and issued by the Board on March 31, 2025.

(b) Basis of measurement

The financial statements have been prepared on the historical cost basis, except for investments, which are stated at fair value.

(c) Functional and presentation currency

These financial statements are presented in Canadian Dollars, which is the Plan's functional currency, and are rounded to the nearest thousand as noted.

3. Summary of material accounting policies

(a) Valuation of investments

Investments are stated at fair value in the statement of financial position. The change in the fair value of investments from the beginning to end of each year is reflected in the statement of changes in net assets available for benefits.

The fair value of investments is determined as follows:

- (i) Money market and money market pooled fund investments, comprising of treasury bills and bankers acceptances, are valued at cost, which together with accrued investment income, approximates fair value given the short-term nature of these investments.
- (ii) Bonds and the multi credit pooled fund are valued at year-end quoted market prices in an active market when available. When quoted market prices are not available, the fair value is based on a valuation technique, being the present value of the principal and interest receivable discounted at appropriate market interest rates.
- (iii) Equities are valued at year-end quoted prices from accredited stock exchanges on which the security is principally traded. Equity pooled fund investments are valued at the unit price supplied by the pooled fund administrator, which represents the underlying net assets of the pooled fund at fair values determined using closing prices.
- (iv) Real estate pooled fund is valued using market values from independent appraisals.

3. Summary of material accounting policies, continued

- (v) Mortgage pooled fund is valued using spread-based pricing, over Government of Canada bonds, with a similar term to maturity.
- (vi) Infrastructure pooled fund is valued using a discounted cash flow method by an independent third party valuation firm.
- (vii) Private debt pooled funds are valued at the fair value established by external investment managers. These fair values are prices that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

(b) Investment transactions and income recognition

Investment transactions are recorded as of the trade date (the date upon which the substantial risks and rewards are transferred). The Plan follows the accrual method for the recording of income and expenses. All transaction costs in respect of purchases and sales of investments are recorded as part of administrative expenses in the statement of changes in net assets available for benefits. Dividend income is recognized based on the date of record. Realized and unrealized gains and losses of investments are reflected in the change in fair value of investments.

(c) Fair value of other liabilities

Administrative expenses payable and death and other benefits payable are all short term in nature and, as such, their carrying value approximates fair value.

(d) Accrued obligations

The accrued obligation for the AF is determined based on an actuarial valuation prepared by Aon Inc., an independent firm of actuaries. The valuation is prepared annually at December 31. Any change in the liability pursuant to the valuation is recognized as an increase or decrease in that year's statement of changes in provision for annuity obligations.

(e) Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate in effect at year-end. Investments, revenues and expenses are translated at the exchange rate in effect at the transaction date. The realized and unrealized gains and losses arising on translation are included in the change in fair value of investments.

(f) Use of estimates and judgments

The preparation of financial statements in accordance with Canadian accounting standards for pension plans requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, income and expenses, and related disclosures of contingent assets and liabilities. Actual results could differ from these estimates. Significant estimates included in the financial statements relate to the valuation of investments (see Note 4 and Note 5) and the provision for annuity obligations (see Note 6).

(g) Adoption of amended accounting standards

Effective January 1, 2024, the Plan adopted amendments to Section 4600, Accounting Standards for Pension Plans. The amendments clarify uncertainty in the standards and provide new guidance where no guidance previously existed. These amendments include:

- (i) Guidance on determining the split or amalgamation of pensions.
- (ii) Guidance on accounting guaranteed annuity contracts.
- (iii) Clarifying the presentation requirements for combination plans.
- (iv) Requirement of additional risk disclosures for investments in master trusts.

The nature of these amendments did not have a material impact on the financial statements.

4. Contribution fund investments

(a) Investments

The CF invests directly or through pooled funds in accordance with the Board's policy of asset diversification. The CF investments consist of the following:

(\$ thousands)		2024	2023
Bonds and bond pooled funds			
Federal	\$	23,249 \$	22,558
Provincial		19,137	13,355
Corporate		13,352	13,353
Bond pooled fund		46,469	39,586
		102,207	88,852
Equities and equity pooled funds			
Canadian equities		41,375	34,951
Canadian equity pooled fund		33,411	28,556
reds and bond pooled funds Federal Provincial Corporate Bond pooled fund Luities and equity pooled funds Canadian equities Canadian equity pooled fund United States equities US equity pooled fund International equity pooled funds Let Money market Money market Money market pooled fund Real estate pooled fund Mortgage pooled fund Private debt pooled fund		44,050	37,365
US equity pooled fund		69,548	58,428
International equity pooled funds		105,664	93,440
		294,048	252,740
Other			
Money market		-	3,839
Money market pooled funds		12,360	6,411
Infrastructure pooled fund		135,924	120,928
ties and equity pooled funds Canadian equities Canadian equity pooled fund United States equities US equity pooled fund International equity pooled funds er Money market Money market pooled funds Infrastructure pooled fund Real estate pooled fund Mortgage pooled fund Private debt pooled fund		67,709	62,181
Mortgage pooled fund		38,080	36,171
Private debt pooled fund		56,382	58,850
		310,455	288,380
Total CF Investments	\$	706,710 \$	629,972

Bonds and bond pooled funds

The portfolio contains bonds that the CF holds directly or in pooled funds, including multi credit bonds, private placement bonds and bonds issued by foreign entities, all denominated and paid in Canadian dollars. Bonds are subject to a minimum quality standard of "BBB" or equivalent, as rated by a recognized credit rating service at the time of purchase, with the exception of multi credit bonds. No more than 35% of the fair market value of investment managers bond portfolio may be held in "BBB" issues. No one bond holding shall represent more than 10% of the market value of a single bond issue except for federal and provincial bonds. The Bond pooled fund has bond future exchange contracts in place to manage interest rate risk.

Equities and equity pooled funds

Equity holdings are made directly or through pooled funds. No one holding of an individual stock may represent more than 10% of the fair market value of the equity portfolio or more than 10% of the voting stock of the issuer. Pooled funds have no fixed distribution rates and returns are based on the investment performance attained by the fund manager. International equity pooled funds may use derivatives for hedging currency and to replicate indices.

Money market and money market pooled funds

Money market investments are defined as securities purchased with a maturity of one year or less. Only securities with an "R-1" rating, as rated by a recognized bond rating agency at the time of purchase, are permissible.

4. Contribution fund investments, continued

Infrastructure pooled fund

The assets of the infrastructure pooled fund investments are global infrastructure investments diversified by geographic location with a core risk strategy.

Real estate pooled fund

The real estate pooled fund consists of Canadian real estate and is diversified by property type and geographic location.

Mortgage pooled fund

The assets of the mortgage pooled fund include first and subsequent priority mortgages in Canadian real estate.

Private debt pooled fund

The assets of the private debt pooled fund include senior secured and first lien loans.

(b) Fair value measurements

(\$ thousands)

The Plan has classified its investments using the hierarchy that reflects the significance of the inputs used in determining their measurements.

Under the classification structure, financial instruments recorded at unadjusted quoted prices in active markets for identical assets or liabilities are classified as Level 1. Instruments valued using inputs other than quoted prices that are observable for the asset or liability either directly or indirectly are classified as Level 2. Instruments valued using inputs that are not based on observable market data are classified as Level 3. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following table illustrates the classification of the CF's financial instruments within the fair value hierarchy as of December 31:

2024

(\$ tnousands)	2024							
	Level 1		Level 2		Level 3		Total	
Money market and money market pooled funds	\$ -	\$	12,360	\$	-	\$	12,360	
Bonds and bond pooled funds	-		102,207		-		102,207	
Equities and equity pooled funds	85,425		208,623		-		294,048	
Infrastructure pooled fund	-		-		135,924		135,924	
Mortgage pooled fund	-		-		38,080		38,080	
Real estate pooled fund	-		-		67,709		67,709	
Private debt pooled fund	-		-		56,382		56,382	
	\$ 85,425	\$	323,190	\$	298,095	\$	706,710	
(\$ thousands)			202	23				
	Level 1		Level 2		Level 3		Total	
Money market and money market pooled funds	\$ -	\$	10,250	\$	-	\$	10,250	
Bonds and bond pooled funds	-		88,852		-		88,852	
Equities and equity pooled funds	72,316		180,424		-		252,740	
Infrastructure pooled fund	-		-		120,928		120,928	
Mortgage pooled fund	-		-		36,171		36,171	
Real estate pooled fund	-		-		62,181		62,181	
Private debt pooled fund	-		-		58,850		58,850	
	\$ 72,316	\$	279,526	\$	278,130	\$	629,972	

4. Contribution fund investments, continued

Below is a reconciliation of the level 3 fair value measurements for the year ended December 31:

(\$ thousands)

	In	frastructure	Mortgage	Real estate		Private debt		Total
	ро	ooled funds	pooled fund	pooled fund	pooled fund			Total
Balance at December 31, 2023	\$	120,928	\$ 36,171	\$ 62,181	\$	58,850	\$	278,130
Purchases		2,132	1,532	5,350		3,100		12,114
Unrealized gains (losses)		12,864	377	178		(5,568)		7,851
Balance at December 31, 2024	\$	135,924	\$ 38,080	\$ 67,709	\$	56,382	\$	298,095

(\$ thousands)

	Ir	nfrastructure	Mortgage	Real estate		Private debt		Total
		oooled fund	pooled fund	pooled fund pooled fund			TOtal	
Balance at December 31, 2022 Purchases Unrealized gains (losses)	\$	100,860 16,313 3,755	\$ 35,671 - 500	\$ 62,240 - (59)	\$	57,302 2,864 (1,316)	\$	256,073 19,177 2,880
Balance at December 31, 2023	\$	120,928	\$ 36,171	\$ 62,181	\$	58,850	\$	278,130

(c) Financial risk management

The nature of the Plan's operations results in a Statement of financial position that consists primarily of financial instruments. The risks that arise are credit risk, market risk (consisting of foreign currency risk, interest rate risk and equity price risk) and liquidity risk.

These risks are managed by having an investment policy which is subject to review and approval by the Board annually. The investment policies provide guidelines to the Plan's investment managers for the asset mix of the portfolio regarding quality and quantity of permitted investments in order to achieve sufficient asset growth on a risk-controlled basis. The minimum, maximum and target weighting for each class is clearly established in the policy. The Board reviews compliance reports from its investment managers as to their compliance with the investment policies.

(i) Credit risk

Credit risk is the risk of loss arising from the failure of a counter party to fully honour its financial obligation with the Plan, including its inability or unwillingness to pay borrowed principal and interest when they come due. Credit risk can also lead to losses when issuers and debtors are downgraded by credit rating agencies, usually leading to a fall in the market value of the debtor's obligation. The Plan has put in place investment policies and procedures with established investment criteria designed to manage credit risk by setting limits to credit exposure through quality, quantity and diversification guidelines set out in the Investment Policy and by monitoring compliance to those guidelines. The credit quality of financial assets is generally assessed by reference to external credit rating.

4. Contribution fund investments, continued

The Plan's most significant credit risk exposure arises from its investments in interest bearing investments. At December 31 the maximum credit risk from interest bearing investments to which the CF is exposed is summarized as follows:

(\$ thousands)		2024	2023
Cash	\$	3,150 \$	4,838
Accrued interest income		15	235
Bonds and bond pooled funds		102,207	88,852
Money market and money market pooled funds		12,360	10,250
Mortgage pooled fund		38,080	36,171
Private debt pooled fund		56,382	58,850
		212,194	199,196

The credit ratings of the bond portfolio as of December 31 are summarized as follows:

(\$ thousands)	2024			2023					
Credit rating	Fair value	% of Portfolio	•	Fair value	% of Portfolio				
AAA	\$ 23,545	42.2%	\$	22,863	46.4%				
AA	23,772	42.7%		18,547	37.7%				
Α	4,151	7.4%		4,148	8.4%				
BBB	4,270	7.7%		3,708	7.5%				
	\$ 55,738	100.0%	\$	49,266	100.0%				

Other than the Government of Canada, no single issuer represents more than 21.2% (2023: 13.9%) of the overall bond portfolio. Fixed rate bonds have effective interest rates ranging between 3.0% and 5.2% (2023: 3.0% and 7.6%) and coupon rates ranging between 1.3% and 6.3% (2023: 0.5% and 6.3%).

(ii) Market risk

Market risk is the risk that fair value of an investment will fluctuate as a result of changes in market prices. Market risk is comprised of four types of risk which include foreign currency risk, interest rate risk, equity price risk and geopolitical environment risk. The investment policy addresses risk through an investment approach that allows investments solely in high quality fixed income instruments denominated in Canadian dollars. This mitigates the foreign exchange risk and equity price risk. Significant volatility in interest rates, equity values and the value of the Canadian dollar against the currencies in which the Plan's investments are held can impact the value of the Plan's investments.

Foreign currency risk

The Plan is exposed to currency risk through the holdings of foreign equities and foreign equity pooled funds where investment values may fluctuate due to changes in foreign exchange rates. The Plan manages foreign currency risk by limiting investment in foreign funds through the asset mix guidelines set out in the Plan's Investment Policy and by investing in securities that are strategically distributed over several geographic areas to limit exposure to any one foreign currency.

At December 31, 2024, the Plan's foreign currency exposure in U.S. equities was \$44.0 million (2023: \$37.4 million). If the Canadian dollar had strengthened or weakened by 10% in relation to the U.S. dollar exchange rate, with all other variables held constant, the net assets would have decreased or increased respectively, by approximately \$4.4 million (2023: \$3.7 million). In practice, the actual trading results may differ from this approximate sensitivity analysis.

4. Contribution fund investments, continued

Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of a change in market interest rates. The Plan manages interest rate risk by establishing a target asset mix of interest-sensitive investments and investments subject to other risks. Investments are actively managed to mitigate or take advantage of changes in interest rates.

The CF holds approximately 19.8% (2023: 19.9%) of its investments in fixed income securities. As of December 31, 2024, a 1.0% increase in interest rates (all else being equal) would result in a decline in the fair market value of bonds of 5.3% (2023: 5.5%).

The table below summarizes the CF's exposure to interest rate risk by the remaining term to maturity:

(\$ thousands)	2024
----------------	------

Years to maturity	Federal	Provincial	Corporate	Fair value
Within 1	\$	\$	\$ 130	\$ 130
1 to 5	-	-	4,810	4,810
6 to 10	22,451	12,389	5,788	40,628
Over 10	798	6,748	2,624	10,170
	\$ 23,249	\$ 19,137	\$ 13,352	\$ 55,738

(\$ thousands)	2023
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Years to maturity	Federal	Provincial	Corporate	Fair value
1 to 5	\$ 4,346	\$ -	\$ 6,792	\$ 11,138
6 to 10	16,382	6,452	4,043	26,877
Over 10	1,830	6,903	2,518	11,251
	\$ 22,558	\$ 13,355	\$ 13,353	\$ 49,266

Equity price risk

The Plan is exposed to changes in equity prices in global markets. The Board's policy is to invest in a diversified portfolio of investments. No one investee or related group of investees represents greater than 10% of the total book value of the assets of the Plan.

Equities and equity pooled funds comprise 41.6% (2023: 40.1%) of the Plan's total investments. At December 31, if the market prices, as measured by the benchmark indices, increased or decreased by 10%, with all other variables held constant, the Plan's net assets would have increased or decreased by approximately:

(\$ thousands)		2024	2023
		Impact	Impact
S&P/TSX Capped Composite Index	\$	7,479 \$	6,351
S&P 500 Index (CAD)		11,360	9,579
MSCI EAFE Index (CAD)		10,566	9,344

4. Contribution fund investments, continued

Geopolitical environment risk

The current geopolitical environment increases uncertainty in financial markets with a possible resurgence of trade tariffs and inflation, including upward pressure on commodity prices and the potential for global supply-chain disruptions. With the recent changes in the U.S. Government, the threat of protectionism increases the risks of tariffs, stagflation, turbulence in the financial markets, and a weakening of the Canadian Dollar against other currencies. Management will continue to monitor the impact of geopolitical risk on its use of judgements, estimates and assumptions.

(iii) Liquidity risk

Liquidity risk refers to the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity requirements are managed through income generated from investments, monthly contributions made by members and by investing in publicly traded liquid assets that are easily sold and converted to cash. These sources are used to pay benefits, fund operating expenses and make transfers at retirement.

(iv) Real estate and infrastructure risk

Real estate and infrastructure valuations are verified by independent third parties annually. These independent appraisals ensure the estimated fair values are fairly stated in all material aspects. The infrastructure portfolio is well-diversified across sectors generating a stable cash flow for investors. The real estate portfolio risk is managed through diversification by property type and region.

(d) Investment performance

The following is a summary of the CF investment performance before administration expenses:

	Annual Reti	Rolling Four Year Return			
	2024	2023	2024	2023	
Portfolio return Benchmark return	12.0% 12.3%	6.7% 6.2%	7.2% 7.1%	8.7% 10.2%	

The portfolio return is a time-weighted rate of return calculation. The benchmark return aggregates the actual market index returns according to the weightings specified in the Investment Policy. The indices used to measure performance are Canadian equities: S&P/TSX Capped Composite Index; U.S. equities: S&P 500 Index (Cdn \$); Non-North American equities: MSCI EAFE Index (Cdn \$); Bonds: FTSE Canadian Universe Bond Index, FTSE Canada Short-term Bond Index and FTSE Canada 91-day T-Bill Index.

5. Annuity fund investments

(a) Investments

The AF investments consist of the following:

(\$ thousands)	2024	
Bonds		
Federal	\$ 4,247 \$	4,353
Provincial	102,292	100,827
Corporate	1,623	3,072
	108,162	108,252
Other		
Money market	469	696
Mortgage pooled fund	7,321	6,819
	7,790	7,515
Total AF Investments	\$ 115,952 \$	115,767

Bonds

The portfolio contains bonds that the Plan holds directly, all denominated and paid in Canadian dollars. Bonds are subject to a minimum quality standard of "BBB" or equivalent as rated by a recognized credit rating service at the time of purchase and no more than 15% of the fair market value of the total bond portfolio may be held in "BBB" issues. Corporate bonds must meet a minimum quality standard of "A" at the time of purchase. The combined fair market value of corporate bonds and mortgage holdings shall not exceed 10% of the AF's fair market value, with the limit reviewed annually relative to the AF's funding position.

Money market

Money market investments are defined as securities purchased with a maturity of one year or less. Only securities with an "R-1" rating, as rated by a recognized bond rating agency at the time of purchase, are permissible.

Mortgage pooled fund

The assets of the mortgage pooled fund include first and subsequent priority mortgages in Canadian real estate.

(b) Fair value measurements

The Plan has classified its fair valued financial instrument holdings using the hierarchy that reflects the significance of the inputs used in determining their measurements.

Under the classification structure, financial instruments recorded at unadjusted quoted prices in active markets for identical assets or liabilities are classified as Level 1. Instruments valued using inputs other than quoted prices that are observable for the asset or liability either directly or indirectly are classified as Level 2. Instruments valued using inputs that are not based on observable market data are classified as Level 3. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

5. Annuity fund investments, continued

The following table illustrates the classification of the AF's financial instruments within the fair value hierarchy as of December 31:

(\$ thousands)	2024							
		Level 1		Level 2		Level 3		Total
Bonds	\$	-	\$	108,162	\$	-	\$	108,162
Money market		-		469		-		469
Mortgage pooled fund		-		-		7,321		7,321
	\$	-	\$	108,631	\$	7,321	\$	115,952
(\$ thousands)				20:	23			
		Level 1		Level 2		Level 3		Total
Bonds	\$	-	\$	108,252	\$	-	\$	108,252
Money market		-		696		-		696
Mortgage pooled fund		-		-		6,819		6,819
	\$	-	\$	108,948	\$	6,819	\$	115,767

Below is a reconciliation of the level 3 fair value measurements for the year ended December 31:

(\$ thousands)

	Total
Balance at December 31, 2023	\$ 6,819
Purchases	427
Unrealized gains	75
Balance at December 31, 2024	\$ 7,321
(\$ thousands)	
	Total
Balance at December 31, 2022	\$ 6,304
Purchases	424
Unrealized losses	91
Balance at December 31, 2023	\$ 6,819

(c) Financial risk management

The investment objectives of the AF are to maximize retirement wealth, ensure sufficient assets to meet future pension obligations and to generate enough cash flow to meet pension obligations. The AF is exposed to a variety of financial risks as a result of its investment activities and has formal policies and procedures that govern the management of credit, market and liquidity risk.

5. Annuity fund investments, continued

These risks are managed by having an investment policy, which is reviewed and approved annually by the Board. The investment policy provides guidelines to the AF's investment manager for the asset mix of the portfolio regarding quality and quantity of permitted investments. Funds transferred from the CF to the AF are used to purchase long-term bonds. The combined duration of the bonds purchased is matched to the duration of the annuities purchased from the AF. Under the policy of the Plan such bonds are generally held to maturity.

(i) Credit risk

Credit risk arises from the potential for issuers of securities to default on their contractual obligation to the AF. The Plan limits credit risk through quality, quantity and diversification guidelines set out in the Investment Policy and by monitoring compliance to those guidelines. At December 31, 2024 the Fund's maximum credit risk exposure relates to cash, bonds, accrued interest income and money market investments totaling \$117,868,859 (2023: \$118,623,878). At year end the AF held no bonds with a BBB rating. Other than the Government of Canada, no single issuer represents more than 29.9% (2023: 30.6%) of the overall bond portfolio. Fixed rate bonds have effective interest rates ranging between 2.8% and 4.5% (2023: 3.1% and 5.5%).

The credit ratings of the bond portfolio as of December 31 are summarized as follows:

(\$ thousands)		2024			2023					
Credit rating		Fair value	% of Portfolio		Fair value	% of Portfolio				
AAA	\$	4,247	3.9%	\$	4,353	4.0%				
AA		80,638	74.6%		81,600	75.4%				
A		23,277	21.5%		22,299	20.6%				
	\$	108,162	100.0%	\$	108,252	100.0%				

(ii) Market risk

Market risk is the risk that the fair value of an investment will fluctuate as a result of changes in market prices. Market risk is comprised of three types of risk which include foreign exchange risk, interest rate risk and equity price risk. The investment policy addresses risk through an investment approach that allows investments solely in high quality fixed income instruments denominated in Canadian dollars. This mitigates the foreign exchange risk and equity price risk.

Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Fund's cash flows, financial position and income. This risk arises from differences in the timing and amount of cash flows related to the Fund's assets and liabilities. Interest rate risk is managed by investing in fixed income investments that provide cash flows that match payments to annuitants.

The AF holds 100.0% (2023: 100.0%) of its investments in fixed income securities. As of December 31, 2024, a 1.0% increase in nominal interest rates (all else being equal) would result in a decline in the fair market value of bonds of 7.0% (2023: 7.1%).

5. Annuity fund investments, continued

The table below summarizes the AF's exposure to interest rate risk by the remaining term to maturity:

(\$ thousands)	2024					
Years to maturity	Federal		Provincial		Corporate	Fair value
Within 1	\$ 36	\$	5,505	\$	172	\$ 5,713
1 to 5	1,679		20,310		1,450	23,439
6 to 10	1,355		34,001		-	35,356
Over 10	1,176		42,478		-	43,654
	\$ 4,246	\$	102,294	\$	1,622	\$ 108,162

(\$ thousands)		2023				
Years to maturity	Ī	Federal	Provincial		Corporate	Fair value
Within 1	\$	- 9	\$ 4,649	\$	1,200	\$ 5,849
1 to 5		1,764	19,362		1,873	22,999
6 to 10		1,384	32,977		-	34,361
Over 10		1,204	43,839		-	45,043
	\$	4,352	\$ 100,827	\$	3,073	\$ 108,252

(iii) Liquidity risk

The AF is exposed to liquidity risk through its responsibility to pay annuities on a timely basis.

The AF manages liquidity risk by maintaining adequate cash and cash equivalent balances. It ensures there is sufficient cash to meet its obligations by continuously monitoring and reviewing actual and forecasted cash flows, and by matching the maturity profile of investment assets to operating needs.

6. Provision for annuity obligations

The provision for annuity obligations is the actuarial present value of the future expected annuity benefit obligation to pensioners as determined by Aon Inc., an independent actuary. The actuarial valuation is a complex process requiring professional judgment on the part of the actuary and must ensure consistency with the asset valuation methodology. Measurement of this amount involves uncertainty, as estimates must be made of future interest rates and mortality rates.

The valuation method used to calculate the basic pension liability of retired members was the single premium actuarial cost method. An interest rate of 3.55% (2023: 3.54%) was used to determine the liabilities as of December 31, 2024. The mortality table assumption used the 2014 CPM Combined table with the MI-2017 improvement scale for the actuarial valuation as it closely reflects actual experience of the Plan. The duration of annuity payments is 8.1 years.

Pension annuities are issued based on the prevailing interest rates at the dates of retirement of the annuitants. The duration of the investments purchased are matched with the duration of the liabilities. As such, the risk to the Plan relates to:

(i) any differences, which may be material, between the estimated and actual life expectancy of the annuitant group which may cause the Plan to have insufficient funds to meet the liability or more funds than required; and (ii) reinvestment of assets at maturity at rates greater than or less than rates used in determining the annuities. To manage this risk, the Plan uses investment managers and actuaries to assist in determining the investment strategy.

Further, subsection 7(3.2) of the Act requires any amount by which the liabilities of the AF exceeds the assets of the AF to be a charge on and payable from the General Revenue Fund of the Province of Saskatchewan. At December 31, 2024 the AF was in a surplus position.

6. Provision for annuity obligations continued

Actual results may vary from the assumptions used. If the interest rate used increases by 1.0%, the provision for annuity benefits decreases by \$8,020,000 (2023: \$8,081,000) or if the interest rate decreases by 1.0%, the provision for annuity obligation increases by \$9,209,000 (2023: \$9,289,000). If the average mortality age increases by 1 year, the provision for annuity benefits increases by \$6,478,000 (2023: \$6,389,000).

The expected cash inflows from investment income and maturity payments and the expected outflows to pay annuity benefits are based on actual dollar forecasts without any provision for inflation. The total estimated cash outflows for the next five years are \$49.3 million and for the next ten years \$89.2 million.

The next actuarial valuation is required as of December 31, 2025.

7. Earnings allocation to members

Investment income plus the change in the market value of investments less administration expenses are allocated monthly to members in the CF.

8. Related party transactions

The Plan conducts a portion of its transactions with Saskatchewan Crown-controlled agencies, ministries and corporations. These transactions are at the agreed upon exchange rates and are settled on normal trade terms. During the year, the Plan incurred operating expenses of \$111,691 (2023: \$187,462) and at year end had \$10,291 (2023: \$4,083) in accounts payable with these related parties.

At December 31, 2024, the Plan has \$4,055,542 (2023: \$3,652,121) invested in Province of Saskatchewan bonds with varying maturity dates and interest rates. Interest income during the year was \$197,996 (2023: \$152,671) and change in the fair market value of these bonds was an increase of \$93,655 (2023: increase of \$138,557).

9. Administrative expenses

Administrative expenses are allocated to the Funds as prescribed by Board policy.

(\$ thousands)	2024	2023		
Administration expenses	\$ 2,262	\$	2,193	
Investment management fees	2,458		2,223	
Salaries and benefits	1,842		1,502	
Custodial fees	69		56	
Audit fees	47		45	
Actuarial fee	16		11	
Total administrative expenses	\$ 6,694	\$	6,030	

10. Investment management fees

Investment management fees incurred directly by the Plan are reported in the Statement of Changes in Net Assets Available for Benefits. In addition, indirect investment fees are included within the unrealized market value gain on the Statement of Changes in Net Assets Available for benefits. Total investment management fees incurred by the Plan are:

(\$ thousands)	2024	2023
Incurred directly by the Plan Incurred indirectly by the Plan	\$ 2,458 630	\$ 2,223 628
Total investment fees	\$ 3,088	\$ 2,851

11. Compensation of key management personnel

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Plan. The compensation to directors and other members of key management personnel are included in the administrative expenses of the Plan and are summarized below.

(\$ thousands)	2024	2023
Short-term employee benefits	\$ 229	\$ 221
Post-employment retirement benefits	11	11
	\$ 240	\$ 232

12. Capital management

The Plan receives new capital from member contributions. The Plan also benefits from income and fair market value increases on invested capital. The Plan's capital is invested in a number of asset classes including equities, fixed income, pooled funds, infrastructure, private debt and short-term investments. The Board of Trustees has delegated the operational investment decisions to our investment managers based on investment mandates as defined in the Plan's Statement of Investment Policies and Goals.

13. Commitments

As at December 31, 2024, the Plan has committed to a further investment in software development expenditures up to \$2.4 million (2023 - \$3.9 million).

