

Saskatchewan Pension Plan

Annual Report for the year ending December 31, 2019

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Letters of transmittal



His Honour

The Honourable Russell Mirasty, M.S.M, S.O.M. Lieutenant Governor of Saskatchewan

Your Honour:

I have the honour to submit the Annual Report of the Saskatchewan Pension Plan for the year ended December 31, 2019.

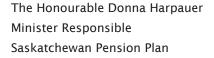
Dama Harpane

Respectfully submitted,

Donna Harpauer

Minister Responsible

Saskatchewan Pension Plan



Madam:

On behalf of the Board of Trustees for the Saskatchewan Pension Plan, I have the honour to present the Annual Report for the Saskatchewan Pension Plan for the year ended December 31, 2019.

Respectfully submitted,

Sh Strutt

Katherine Strutt

General Manager

Saskatchewan Pension Plan

Board of trustees' message



On behalf of the Trustees of the Saskatchewan Pension Plan (SPP), it is my honour to submit this annual report for 2019.

After a challenging year in 2018, investment markets rebounded in 2019. SPP sorts through the complexities of various investment options and offers an easy to use product with low fees and competitive returns. The balance fund (BF) return in 2019 was 14.0 per cent while the short-term fund (STF) returned 1.8 per cent. I am pleased to report the management expense ratio (MER) for the BF was 90 bps and for the STF it was 12 bps.

To protect member investments in the Fund, the Board has carefully developed an investment policy and is confident in its ability to produce strong, long term results for members. Investment managers invest for the long-term, and navigate short term volatility by looking for sustainable performance over longer periods. The portfolio performance is monitored by the trustees quarterly.

The BF has a long term focus to provide growth and safety for members. The introduction of the Diversified

Income Fund (DIF, previously Short-term Fund) was announced late in the year for launch in 2020 in order to provide a low risk investment option to members nearing or in retirement and in preparation for the variable benefit option.

As Trustees, we recognize the trust placed in us each time a member makes the decision to invest in SPP. This fiduciary position elevates the Board's sensitivity to each aspect of administration oversight. The governance model adopted by SPP ensures sound and thorough oversight of all aspects of Plan operations. In this way, Plan values of transparency and accountability extend throughout the organization from members to management to the Trustees. The strategic direction provided by the Board provides management with the structure it needs to execute Plan operations and to achieve goals set by the Board.

While some features of SPP have changed during its 34 year history, the fundamental purpose has not. SPP was created to help give everyone access to a pension plan. We believe that is still the case today and is evident in the mission and vision for the Plan.

As SPP continues to mature, the Board pursues innovations that allow member needs to be addressed during accumulation and decumulation phases of their relationship with the Plan.

Respectfully submitted,

Timothy W. Calibaba, ICD.D
Chairperson, Board of Trustees

Saskatchewan Pension Plan

General manager's message



Earnest development continued on the variable benefit product in 2019. Launch of this enhancement to SPP's retirement product offering is anticipated in 2020. Preparations included the addition of a Certified Financial Planner to our staff compliment. Members now benefit from added expertise on staff to help them as they make their retirement planning decisions.

Online member access continues to add value to the member experience at SPP. I am pleased to report that at year end, 21 per cent of contributing members have set up access to the service and there we saw a 48 per cent increase in visits from the prior year. This portal opens many opportunities for new ways to serve members with efficiency and ease.

As a customer focused organization, we are sensitive to needs and requests members have for policy and operational enhancements. It is important that we balance these requests with the necessity to keep fees low.

As General Manager, the Board of Trustees delegates day-to-day operations of the Plan to me and sets out a series of strategic goals. This report is filled with statistics and financial information on the progress toward meeting those goals in 2019. Our balanced fund (BF) return was 14.0 percent and our short-term fund (STF) return was 1.8 per cent.

SPP is meeting a need for people who wish to grow their retirement savings with a professionally managed, easy-to-use product. The maximum contribution moved to \$6,200 for 2019 with annual indexing to the year's maximum pensionable earnings (YMPE).

Activity in our satellite office in Saskatoon continues to gain momentum. Open on a part-time basis, the office supports development of our business plans and serves individual members in the area who wish to have in-person contact.

As administrators, balance is often the theme of our work. We constantly seek to balance the wishes of members, the strategic goals set by Trustees and the legislative framework of our operations. At the end of each day, our purpose at SPP is to offer superior service to our members and a product that people value.

Respectfully submitted,

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Katherine Strutt

General Manager

Saskatchewan Pension Plan

Corporate philosophy

Our mission

The Saskatchewan Pension Plan will provide a superior investment opportunity to enhance financial security at retirement.

Our vision

The trusted pension plan.

Our values

Respect

- Listening and working to understand and meet needs
- Communication must be direct, open, honest and timely

Integrity

- Behaving in a consistent manner, respecting commitments and being true to one's word
- · Upholding the highest ethical standard

Initiative

- Encouraging creativity, learning and self development
- Planning and executing new approaches and methods

Teamwork

- · Accepting diversity and difference
- · Co-operating to accomplish common goals

Accountability

- Following through on commitments, agreements and promises
- · Openly sharing relevant information

Strategic direction

Saskatchewan Pension Plan (SPP) provides members with a smart and affordable means to save for retirement. SPP is a fully-funded capital accumulation plan created by the provincial government to provide supplementary income to individuals with little or no access to employer-sponsored pensions. The Plan's mission is to provide a superior investment opportunity to enhance financial security at retirement.

SPP is a Saskatchewan success story that is not replicated by any country or province. The Canadian retirement income system is often viewed as having three pillars: universal government benefits (Old Age Security), Canada Pension Plan (CPP), and employment pension plans and individual retirement savings. SPP is part of the personally funded plans or third pillar of retirement savings.

The Board strategically directs the administration of SPP. As the Plan grows, the expense ratio is affected by economies of scale and members have the potential for more services. Typically a large portion of asset growth comes from increased value of investments; however, investment climates sometimes make this challenging.

SPP is particularly beneficial for businesses that find existing pension options too expensive and too cumbersome to administer. The Plan will continue to focus on small businesses, especially those with fewer than 20 employees, and those who do not have access to private pension arrangements. Employers in Saskatchewan are looking for tools to help them recruit and retain employees. SPP's research indicates that a pension option will help employers achieve the results they desire.

The following corporate goals defined plan operations during the year under review.

Goal 1: To improve SPP's competitive position

The maximum annual contribution is indexed to the YMPE and in 2019 was \$6,200. Significant development of the variable pension benefit product occurred during the year in preparation for launch in 2020.

Goal 2: To increase SPP membership

The 958 new members who joined SPP in 2019 had an average age of 39.1 years.

Goal 3: To increase SPP assets

Contributions in 2019 totaled \$26.1 million. Net assets under administration in the Contribution Fund (CF) were \$478.5 million—Balanced Fund (BF) - \$475.1 million and Short-term Fund (STF) - \$3.4 million—and \$124.9 million in the Annuity Fund (AF).

Goal 4: To optimize member satisfaction

One of the measures of member satisfaction is good service and competitive rates of return. The Board ensures the Plan is prudently and efficiently managed. This is reflected in a BF MER of 90 bps and an STF MER of 12 bps. The MER for the AF was 37 bps. Social media initiatives are intended to enhance member satisfaction by providing timely information about SPP and about financial planning and education. Member response to these initiatives continues to be encouraging.

Looking ahead

The continued success of the Plan depends on its ability to meet member expectations in both service and products. The Board and management work together to provide members with a solid, long-term investment at a low cost. There are still a great number of people who do not have access to a workplace pension plan. SPP strives to be the pension plan of choice for businesses and their employees.

Plan operations

SPP is a voluntary, capital accumulation plan for people who want access to a professionally managed, low cost option to grow funds for retirement. The Plan is available to people between 18 and 71 years of age. Eligibility is not dependent on residency or membership in other plans; participants must have unused RRSP room to contribute. SPP members are full-time employees, part-time employees, self-employed people, homemakers, farmers and students. At December 31, 2019, SPP had 33,101 members (2018: 33,323).

New member profile

- · 958 people joined SPP in 2019.
- 88 per cent identified themselves as full-time, part-time or self-employed.
- Average age of new members in 2019 was 39.1 years.

SPP has promotional information available for individuals who want more detailed Plan information. This literature can be obtained by:

- · visiting the Plan's website at saskpension.com;
- · visiting SPP's blog at savewithSPP.com;
- calling the toll-free line at 1-800-667-7153; or
- · e-mailing the Plan at: info@saskpension.com.

Features of SPP

The Plan is flexible so that members can make it fit their life situation and budget. The main features of SPP are:

- Voluntary no obligation to contribute;
- · Flexible payment at any time during the year;
- Portable people can join and contribute to the Plan regardless of where they reside;
- · Professionally managed investments; and
- · Business pension option.

Member statistics

%	Occupation	%
73	Homemaker	12
27	Farmer	6
	Self-Employed	11
	Full-time	42
%	Part-time	17
65	Student	7
35	Other	5
	73 27 <i>%</i> 65	73 Homemaker 27 Farmer Self-Employed Full-time % Part-time 65 Student

Age	
distribution	%
18-25	2
26-34	9
35-49	23
50-65	33
Over 65	33

Members and the public use the toll-free inquiry line, email and the website to contact SPP. In 2019 the inquiry centre responded to over 18,000 inquiries.

Contributing to SPP

The maximum annual contribution to SPP in 2019 was \$6,200, subject to the contributor's available RRSP room. The annual maximum contribution is indexed to the YMPE and changes on January 1 each year. There is no minimum contribution. Contributions are tax deductible by the member or their spouse within RRSP guidelines. During 2019, 11,547 members contributed to SPP with an average contribution of \$2,263 (2018: 12,247; \$2,226).

Members like the easy payment options available at SPP. They can use the pre-authorized contribution system; mail contributions to the Plan; use their Visa® or Mastercard® by phone, in person or on SPP's website; use the telebanking service available at their financial institutions; or contribute, in person, at financial institutions.

Transfers from other RRSPs and unlocked RPPs are accepted up to a maximum of \$10,000 per calendar year. In 2019, 841 members transferred \$6.9 million (2018: 1,033; \$8.3 million) into their SPP accounts.

Plan operations

Contributions are locked in and vested and are used to provide the member with a pension at retirement. Contributions are creditor protected and cannot be seized, claimed or garnisheed in any way except in the event of a court order under a marital division or Enforcement of Maintenance Order.

Assets of members who have not yet retired are held in the CF. Contributing members may choose between a BF and STF for investment. The BF is actively managed and contains bonds, mortgages, equities, real estate, infrastructure and money market investments. The purpose of the BF is to provide members with long-term growth. The STF contains only money market instruments and is designed to preserve capital.

The Statement of Investment Policies and Goals is summarized on pages 17-19. More information on the CF performance in 2019 is found in the Investment report section (page 13).

Business plans

SPP is uniquely positioned to help businesses enhance their employee benefit package by offering employers a simple, affordable and easily managed pension plan option for employees. Employers can use SPP to offer the benefit of a pension plan without incurring the costs of administration or future liability for pension payments. Employers simply deduct the contributions from their payroll or contribute on behalf of their employees on whatever schedule they choose.

Retiring from SPP

Plan members can choose to retire from SPP between the ages of 55 and 71. At the time of retirement, members may direct all or part of their account to purchase an annuity from SPP, transfer their account to a locked-in retirement account or prescribed registered retirement income fund with another

Retired members

- · 831 members retired in 2019.
- Average monthly pension for new retirees was \$225.
- · Highest monthly pension is \$879.
- · Oldest retiree receiving payments is 98.
- 9,426 members received a pension from SPP at the end of 2019.
- 243 members started a pension in 2019 at an average age of 68.4 years.
- 468 members transferred into other retirement income vehicles.
- 120 chose the small pension payout option.

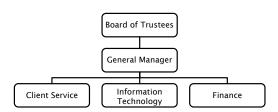
financial institution, or a combination of the annuity and transfer options. SPP also offers a small pension payout option for members whose monthly benefit is less than the prescribed amount. In 2019, pensions under \$23.92 per month qualified for this option.

Each annuity the Plan offers will pay the recipient lifetime monthly benefits with possible payments to a beneficiary or survivor after the member's death.

Annuity payments are determined by the member's account balance, age at retirement, annuity option and interest and annuity rates in effect. When members retire from SPP and choose an annuity from the Plan, their funds are transferred from the CF to the Annuity Fund (AF). The AF, a non-trading portfolio, invests in high-quality, long-term, fixed-income instruments.

Plan operations

Administration



SPP is administered by a Board of Trustees (Board) who act as trustee of the fund and administer the Plan in accordance with *The Saskatchewan Pension Plan Act* and Regulations and Board policies.

Board members are appointed by Order-in-Council and serve staggered three-year terms. Trustees for the period reviewed in this report were: Timothy Calibaba, Chairperson; Kimberly Enge; Paul Jaspar; Gordon Meadows; and Rodney Trayhorne.

Responsibility for daily administration of the Plan is delegated to the General Manager. In addition, the Board employs a number of consultants and specialists to assist them with managing member funds. These include:

- professional money managers, TD Asset
 Management (formerly Greystone Managed
 Investments) and Leith Wheeler Investment
 Counsel Ltd., who are responsible for investing
 member funds according to the Board's investment
 policies;
- a custodian, RBC Investor and Treasury Services, who holds all securities and cash in the funds and reports independently to the Board, thereby ensuring all funds are safeguarded; and
- a pension consultant, Aon Hewitt, Inc.
 who assists the Board in monitoring the
 performance of the investment managers.

Administrative expenses are paid from Plan earnings. SPP focuses on providing efficient service at a reasonable cost.



SPP Board of Trustees: (L to R): Timothy Calibaba, Paul Jaspar, Rodney Trayhorne, Gordon Meadows and Kimberly Enge.

Privacy

The Plan only collects the personal information necessary to run the program. The general rule of SPP's internal privacy policy stipulates that personal information can only be disclosed to the member or their authorized representative.

The Freedom of Information and Protection of Privacy Act was enacted in 1992 and is the major piece of provincial legislation governing privacy. In addition to complying with this legislation, SPP also complies with the Overarching Personal Information Privacy Framework for Executive Government. Questions about privacy should be directed to the Plan's Privacy Officer.

It is quite striking how different market sentiment was at the end of 2019 compared to a year ago. It is a good reminder to not get too caught up in the daily headlines. Most of the major equity markets across the

2019 Market returns	
S&P/TSX Composite Index	22.9%
S&P 500 Index (C\$)	25.0%
MSCI EAFE Index (C\$)	16.0%
IPD Canada Property Index	6.2%
FTSE TMX Universe Bond Index	6.9%
FTSE TMX 91-day T-Bill	1.6%

globe provided double-digit returns for the year.

Canadian equity markets finished the year with a solid fourth quarter performance, as the 'phase one' agreement between China and the US reached in December gave investors a more optimistic view that trade tensions would ease and growth would stabilize. Reduced U.S.-China trade tensions were accompanied by a breakthrough in finalizing the U.S.-Mexico-Canada Agreement (USMCA). The U.S. economic recovery made history in 2019 as the being the longest on record, extended to 126 months in December.

The U.S. federal reserve cut interest rates by a further 25 basis points in October, the European Central Bank kept its monetary policy unchanged and the Bank of Canada kept its benchmark interest rate steady at 1.75 per cent.

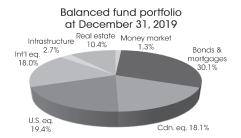
Contribution Fund – BF results

The BF is structured to provide long-term capital growth and holds a mixture of equities, fixed income.

SPP balanced fund return history		
2019	14.0%	
5 year return	6.8%	
10 year return	7.5%	
Since inception (34 years)	8.0%	

Canadian real estate and infrastructure investments. The market value of the BF increased from \$411.8 M at the beginning of 2019 to \$475.1 M at the end of 2019. This represents a return of 14.0 per cent after administration costs. The historic rates of return are shown in the table above. The fund is managed by TD Asset Management (TDAM) of Regina and Leith Wheeler Investment Counsel (Leith Wheeler) of Vancouver.

The chart below shows the BF asset mix at December 31, 2019 and the other charts show the sector weighting of all asset class portfolios.



The following is a summary of the 2019 BF performance by asset class. The rates of return used exclude administration fees which allows for a valid comparison to benchmarks. SPP's year-end return, before administration expenses, was 15.0 per cent compared to a benchmark of 14.4 per cent.

Canadian Equities

Top 10 Canadian equity holdings					
		% of Portfolio			% of Portfolio
1.	Royal Bank of Canada	6.7	6.	Open Text	3.9
2.	Toronto-Dominion Bank	6.7	7.	Bank of Nova Scotia	3.9
3.	Canadian National Rwy.	5.0	8.	Toromont Industries	3.8
4.	Brookfield Asset Mgmt.	4.7	9.	Canadian Natural Res.	3.6
5.	Manulife Financial	4.1	10.	Waste Connections	3.4

The S&P/TSX Composite Index returned 22.9 per cent in 2019. The best performing sectors were Information Technology, Utilities and Industrials while Health Care was the worst performer. All sectors except Healthcare had positive returns in the year. Growth stocks slightly outperformed value stocks in the year and large cap stocks outperformed small cap stocks. SPP's Canadian equity portfolio returned 22.1 per cent in the year with TDAM returning 23.0 per cent and Leith Wheeler 21.2 per cent.

	S&P/TSX Weight (%)	Portfolio Weight (%)	Index Return (%)
Information technology	4.8	10.4	64.9
Utilities	4.4	5.4	37.5
Industrials	11.1	16.1	25.5
Materials	11.0	6.6	23.8
S&P/TSX			22.9
Real estate	3.4	1.5	22.6
SPP			22.1
Energy	17.2	12.6	21.7
Financials	32.4	35.0	21.4
Consumer discretionary	4.2	3.2	15.3
Consumer staples	4.0	4.1	14.4
Communication services	5.7	4.9	13.0
Health care	1.8	-	-10.9
Cash		0.2	
Total	100.0	100.0	

	S&P 500 Weight (%)	Portfolio Weight (%)	Index Return (C\$) (%)
Information			
technology	21.4	17.7	42.7
Communication			
services	10.3	6.7	26.0
Financials	13.1	16.4	25.4
SPP			25.1
S&P 500			25.0
Industrials	9.4	12.3	22.8
Real estate	3.1	3.7	22.5
Consumer			
discretionary	10.1	13.1	21.5
Consumer staples	7.4	3.6	21.2
Utilities	3.3	3.3	20.0
Materials	2.7	3.7	18.3
Health care	14.3	12.5	14.7
Energy	4.9	6.6	6.2
Cash	-	0.4	-
Total	100.0	100.0	

U.S. Equities

Top	10 U.S. equity holdings				
		% of Portfolio			% of Portfolio
1.	Microsoft	4.07	6.	Apple	2.0
2.	Alphabet	2.8	7.	Chevron	1.9
3.	JPMorgan Chase	2.6	8.	Medtronic	1.9
4.	UnitedHealth Group	2.3	9.	Comcast	1.8
5.	Broadcom	2.2	10.	Texas Instruments	1.6

The S&P 500 Index (C\$) returned 25.0 per cent in the year. The best performing sectors were Information Technology and Communication Services while Energy was the worst performing sector. All sectors had positive returns in the year. Growth stocks outperformed value stocks and large cap outperformed small cap in the year. SPP's U.S. equity portfolio returned 25.1 per cent in C\$. TDAM returned 29.2 per cent and Leith Wheeler' sub-advisor, Barrow Hanley, returned 20.2 per cent.

Non-North American Equities

Top 10 Non-North American equity holdings					
		% of Portfolio			% of Portfolio
1.	Total	2.3	6.	Smurfit Kappa Group	1.5
2.	Cash	2.1	7.	GlaxoSmithKline	1.5
3.	BMW	1.9	8.	Tencent Holdings	1.4
4.	Enel	1.7	9.	Kingspan Group	1.4
5.	Roche	1.6	10.	Compass Group	1.4

The MSCI EAFE Index (C\$), returned 16.0 per cent in Canadian dollar terms. The best performing sector was Utilities while the worst was Financials. SPP's Non-North American (NNA) equity portfolio returned 17.5 per cent. TDAM returned 23.1 per cent and Leith Wheeler's sub-advisor, Sprucegrove, returned 11.5 per cent.

	EAFE Weight (%)	Portfolio Weight (%)	Index Return (C\$) (%)
New Zealand	0.3	0.7	32.7
Ireland	0.6	4.2	28.7
Netherlands	4.3	3.2	26.8
Switzerland	9.4	8.0	26.4
Denmark	1.8	-	22.5
Italy	2.3	1.7	22.1
United States	0.1	0.7	20.5
France	11.4	7.1	20.4
Portugal	0.2	-	18.8
Sweden	2.7	1.2	17.7
SPP			17.5
Australia	6.6	1.9	16.7
MCSI EAFE			16.0
Germany	8.6	5.6	15.4
United Kingdom	16.1	20.2	15.3
Belgium	1.0	-	15.0
Japan	24.5	14.9	14.1
Austria	0.2	1.0	9.3
Singapore	1.3	2.3	9.3
Spain	2.8	1.7	6.5
Finland	1.0	1.5	5.2
Hong Kong	3.5	3.1	5.0
Norway	0.6	4.5	5.0
Israel	0.6	1.0	3.6
Luxembourg	0.1	1.3	-4.1
Emerging markets	-	11.7	-
Cash	-	2.1	-
Other	-	0.4	-
Total	100.0	100.0	

Fixed Income

	FTSE UBI Weight (%)	Portfolio Weight (%)	Index Return (%)
Provincial	35.3	22.2	3.7
Municipal	2.1	2.0	8.8
Corporate	28.0	47.2	8.1
FTSE UBI			6.9
SPP			6.9
Federal	34.6	16.8	3.7
Mortgages	-	8.4	-
High yield	-	3.4	-
Total	100.0	100.0	

The FTSE TMX Universe Bond Index, which measures the Canadian bond market returns, gained 6.9 per cent in the year. Long duration bonds outperformed medium and short term bonds during the year and provincial bonds outperformed both corporate and federal bonds. SPP's Fixed Income portfolio returned 7.6 per cent. TDAM returned 7.3 per cent and Leith Wheeler returned 7.7 per cent.

Real Estate

The Investment Property Databank Index, which measures Real Estate market returns, rose 6.2 per cent in the year. Investors are increasingly active within the industrial and multi-family sectors and the demand for industrial space in gateway markets across Canada is outpacing new construction. The SPP real estate portfolio (managed exclusively by TDAM) returned 8.7 per cent in the year.

Infrastructure

The benchmark for the Infrastructure portfolio is the Consumer Price Index (CPI) + 5 per cent, 7.4 per cent in 2019. Over 2019 the manager, TDAM, was active in deploying capital assets across new platforms and completion of construction projects. Currency had a negative impact on the portfolio with strong performance from the Canadian dollar against all other currencies. The infrastructure portfolio returned 2.9 per cent in the year.

Contribution Fund - STF Results

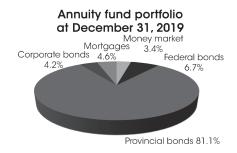
The objective of the STF is capital preservation and invests only in Canadian money market instruments such as T-bills and commercial paper. The FTSE TMX 91-day T-Bill Index returned 1.6 per cent. The STF return to members after administration costs was 1.8 per cent in 2019.

Annuity Fund

The Annuity Fund's (AF) purpose is to provide lifetime retirement annuities to members. The fund is structured in such a way to provide adequate cash to meet pension payments in the early years and to immunize the portfolio beyond. Immunization is a strategy that matches the duration of assets and liabilities to minimize the impact of changes in interest rates.

The AF consists of high quality bonds and short term investments, no equities. Total assets of the fund at December 31, 2019 were \$124.9 M and there was an actuarial surplus of \$5.2 M at that same date.

Bond interest rates remained low throughout the year and therefore annuity rates were also low, ranging between 1.5 per cent and 2.6 per cent for the year. The fund is managed by TDAM of Regina and the chart below shows it composition as at December 31, 2019.



Investment policy summary

The Saskatchewan Pension Plan's aim is to create portfolios with risk/return characteristics suitable for members to grow their retirement savings. The Plan has developed and implemented investment policies that communicate the investment philosophy to the pension plan investment managers. Each fund has its own Statement of Investment Policies and Goals (SIP&G) which describe the objectives and the overall risk philosophy of the fund.

The asset mix policy, or the Fund's allocation to different asset classes, is a key component of the SIP&G. It is through the asset allocation decision that SPP diversifies its investments across asset classes and attempts to balance the level of risk in each portfolio. The Board monitors, on an ongoing basis, the performance of the Funds, the investment managers and reviews the SIP&G for each fund at least once annually. The SIP&Gs are available on the SPP website at saskpension.com under Resources/Annual Reports.

SPP has established two funds to hold the assets of the Plan: the CF and AF. The investments must be eligible investments as outlined in *The Pension Benefits Act* and Regulations, the *Income Tax Act* and Regulations, and all subsequent amendments.

Contribution fund

The CF holds assets of members who have not yet retired. The assets are accumulated under a defined contribution or capital accumulation arrangement. Non-retired members have two options in which to invest their money, the BF and the STF.

The BF is the default investment fund. The objective of this fund is to accumulate the assets of members and invest these assets in a prudent, risk-controlled manner to provide for long-term growth. The fund balances the need for capital growth of younger members with the desire for capital preservation of older members by targeting a well-diversified portfolio with a slight bias to equities over fixed income investments.

The STF is designed for members whose primary objective is capital preservation. It is subject to minimal capital risk and invests in money market instruments. Typically, members who have a shorter-term horizon and who are willing to accept a lower return in order to minimize financial risk may choose this fund.

Risk management

The Plan is exposed to a variety of financial risks as a result of its investment activities. In the BF, these risks include market risk, credit risk and liquidity risk. The STF fund is subject to interest rate risk, inflation risk and credit risk. The Plan has implemented strategies to mitigate financial risks through its investment policy. This policy contains risk management provisions that govern investment decisions and is designed to achieve the objectives of the Board.

These risks are closely monitored and managed by:

- diversifying the asset classes, diversifying within each individual asset class and diversifying by manager style;
- establishing quality, quantity and diversification guidelines;
- setting performance goals and objectives and establishing benchmark performance expectations to measure progress towards the attainment of these goals;
- retaining an investment consultant who monitors the investment performance of the fund on a quarterly basis and reports to the Board on investment manager-related issues that may have an impact on fund performance;
- having management conduct monthly reviews of compliance of each investment manager with the quality and quantity guidelines contained in the policy; and

Investment policy summary

 reviewing quarterly reports from investment managers on compliance with the Investment Policy.

Asset mix

The BF has adopted an asset mix that has a slight bias to equity investments as shown in the table below.

	Asset Mi	Asset Mix					
Asset Class	Minimum	Benchmark	Maximum				
(% of fair value)	%	%	%				
Equities							
Canadian	10	<u>18</u>	23				
U.S.	13	18	23				
Non-North American	13	<u>18</u>	23				
Foreign	26	<u>36</u>	46				
Total equities	40	54	65				
Alternatives							
Real estate	0	10	15				
Infrastructure	0	2.5	10				
Total Alternatives	0	12.5	20				
Fixed income							
Bonds & mortgages	15	32	45				
Short term	0	1.5	10				
Total Fixed income	15	33.5	55				
Total Fund		100					

An investment management structure has been implemented, consisting of two active balanced managers with offsetting management styles. The fund holds a diversified portfolio of publicly traded equities, real estate, infrastructure, fixed income and mortgages which increases the opportunity to add value.

The STF invests in a Canadian pooled fund containing high quality money market instruments issued by governments, corporations, trusts and other commercial entities. All securities in the fund have a term to maturity of 365 days or less.

Performance measurement

The primary investment performance objective of each fund is to earn a rate of return that exceeds the rate of return earned on the benchmark portfolio. A second objective is to exceed the benchmark index in each of

the asset classes in which the manager invests. Finally, the BF's long-term investment goal is to achieve a minimum annualized rate of return of three per cent in excess of the Canadian Consumer Price Index assessed over annualized rolling four-year periods. The STF's long-term investment goal is to preserve capital over the short term and to earn a rate of return competitive with other money market funds.

Annuity fund

The AF holds assets of retired members transferred from the CF. Assets in the fund are used to provide annuity payments for the life of a retired member. Overall, the risk tolerance of the fund is low as the fund cannot tolerate loss of principal.

Risk management

The objectives of the AF are:

- to structure the investment portfolio so that the Fund's net assets are immune to changes in the level of interest rates;
- to provide sufficient liquidity to ensure payments to retired members when due; and
- to ensure long-term solvency of the Fund.

The ability to meet this objective is affected by two factors:

- fluctuations in the value of the investment portfolio, which are caused by changes in financial markets (primarily credit, market and liquidity risks); and
- changes in the value of the Plan's accrued benefit obligation, which is driven by both economic and demographic factors.

To achieve its objectives, the fund invests in highquality fixed income and short-term investments all denominated and payable in Canadian dollars. Interest rate risk is addressed by matching estimated future cash payments with interest and principal payments

Investment policy summary

from the portfolio. As such, the AF is immunized against changes in interest rates that may cause temporary differences between the asset and liability values. The duration of the investment portfolio at cost is matched with the duration of the liabilities at cost on an annual basis. The matching should fall within a band of -.5 to +.5 years of the duration target.

The Board of Trustees retains an independent actuary to value the accrued annuity obligation annually based on economic and demographic assumptions. Each year, the Board and management monitor the validity of assumptions against actual experience and update as required.

Asset mix

Subject to requirements and restrictions imposed by both *The Pension Benefits Act* and Regulations and the *Income Tax Act* and Regulations, the Fund must include sufficient short-term investments to meet liquidity needs. Government of Canada, Provincial Government and Corporate bond issues, strip bonds, mortgages, mortgage-backed securities and short-term investments are permissible investments. Equities and derivatives are not permitted.

Performance measurement

Investment performance is monitored and evaluated on a regular basis. The portfolio risk is monitored annually by measuring the duration gap between the assets and liabilities. Long-term solvency is also monitored annually by comparing the present value of the asset cash flow stream to the present value of the estimated liability payments.

Actuaries' opinion

Aon was retained by the Saskatchewan Pension Plan (the Plan) to perform an actuarial valuation of the assets and liabilities of the Saskatchewan Pension Plan on a funding basis as at December 31, 2019. The valuation of the Plans' actuarial assets and liabilities were based on:

- Membership and asset data compiled by the Saskatchewan Pension Plan as at December 31, 2019; and
- Assumptions about future events (economic and demographic) which were developed by Aon.

While the actuarial assumptions used to estimate liabilities for the Plan are, in our opinion, appropriate, the Plans' future experience will differ from the actuarial assumptions. Emerging experience differing from the assumptions will result in gains or losses that will be revealed in future valuations, and will affect the financial position of the Plan.

We have tested the data for reasonableness and consistency with prior valuations and in our opinion the data is sufficient and reliable for the purposes of the valuation. We are also of the opinion that the methods employed in the valuation and assumptions used are appropriate. Our opinions have been given and our valuation has been performed in accordance with accepted actuarial practice in Canada.

David Larsen, FSA, FCIA

Fellow, Canadian Institute of Actuaries

February 21, 2020

Management's responsibility for financial reporting

The financial statements of the Saskatchewan Pension Plan, and all information in this annual report, have been prepared by Plan management which is responsible for the reliability, integrity and objectivity of the information provided. The statements have been prepared in accordance with Canadian accounting standards for pension plans and necessarily include some estimates based on management's judgment. Other financial information in this annual report is consistent with that provided in the financial statements.

The Plan's accounting system and related system of internal controls are designed to provide reasonable assurance that transactions are properly authorized and recorded, assets are safeguarded and financial records are properly maintained to provide reliable information for use in the preparation of financial statements.

The Board of the Plan is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The Board reviews and approves the financial statements.

These financial statements have been audited by the Plan's independent external auditor, KPMG LLP, in accordance with Canadian generally accepted auditing standards, on behalf of the Members of the Legislative Assembly of Saskatchewan.

1/4 Strute CANDUOS

Katherine Strutt

Cheryl Andreas CPA, CGA

General Manager

Manager of Finance

February 21, 2020



To the Members of the Legislative Assembly, Province of Saskatchewan

Opinion

We have audited the financial statements of Saskatchewan Pension Plan (the Plan), which comprise:

- the statement of financial position as at December 31, 2019
- the statement of changes in net assets available for benefits for the year then ended
- the statement of changes in provision for annuity obligations for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Saskatchewan Pension Plan as at December 31, 2019, and its changes in net assets available for benefits and its changes in annuity obligations for the year then ended in accordance with Canadian accounting standards for pension plans.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information.

Other information comprises the 2019 Annual Report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statement or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information, other than the financial statements and the auditors' report thereon, included in the 2019 Annual Report document as at the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Plan's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern.
 If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit



evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Plan to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Regina, Canada February 21, 2020

Saskatchewan Pension Plan Statement of financial position

as at December 31 (\$ thousands)

			2019				2018	
	Cor	ntribution	Annuity		C	ontribution	Annuity	
		Fund	Fund	Total		Fund	Fund	Total
ASSETS								
Investments (Notes 4 and 5)	\$	474,986 \$	124,136 \$	599,122	\$	410,545 \$	116,934 \$	527,479
Cash		2,004	1,252	3,256		2,114	230	2,344
Accrued investment income		293	772	1,065		351	752	1,103
Prepaid (deferred)								
retirement transfers		1,977	(1,977)	-		2,282	(2,282)	-
Prepaid annuity benefits		-	849	849		-	822	822
Right-of-use asset		855	96	951		-	-	-
Total assets		480,115	125,128	605,243		415,292	116,456	531,748
LIABILITIES								
Administrative expenses payable		309	49	358		217	71	288
Death and other benefits payable		465	110	575		274	100	374
Deferred member contributions		9	-	9		10	-	10
Lease liability		855	96	951		-	-	-
Total liabilities		1,638	255	1,893	-	501	171	672
NET ASSETS AVAILABLE								
FOR BENEFITS		478,477	124,873	603,350		414,791	116,285	531,076
Accrued obligations								
(Note 6)		478,477	119,700	598,177		414,791	111,183	525,974
SURPLUS	\$	- \$	5,173 \$	5,173	\$	- \$	5,102 \$	5,102

(See accompanying notes to the financial statements)

ON BEHALF OF THE TRUSTEES:

Timothy W. Calibaba, ICD.D

Paul Jaspar, SVM, FCPA, FCA

Bull Jaggar

Saskatchewan Pension Plan Statement of changes in net assets available for benefits

for the year ended December 31 (\$ thousands)

			2019			
	 tribution Fund	Annuity Fund	Total	Contribution Fund	Annuity Fund	Total
INCREASE IN ASSETS						
Investment income						
Interest and other income	\$ 1,719 \$	4,444 \$	6,163	\$ 1,556	\$ 4,247 \$	5,803
Dividends	2,929	-	2,929	2,767	-	2,767
Pooled funds	13,438	-	13,438	14,453	-	14,453
	18,086	4,444	22,530	18,776	4,247	23,023
Change in fair value of investments						
Realized	6,675	709	7,384	5,583	781	6,364
Unrealized	37,284	2,999	40,283	(29,184)	(3,246)	(32,430)
Contributions	32,995	-	32,995	35,609	-	35,609
Transfers from Contribution Fund	 -	11,477	11,477		12,979	12,979
Total increase in assets	 95,040	19,629	114,669	30,784	14,761	45,545
DECREASE IN ASSETS						
Annuities to pensioners	-	9,930	9,930	-	9,469	9,469
Administrative expenses (Note 9)	4,015	451	4,466	3,672	507	4,179
Transfers to other plans	14,589	-	14,589	11,665	-	11,665
Transfers to Annuity Fund	11,477	-	11,477	12,979	-	12,979
Deaths and other benefits	 1,273	660	1,933	1,296	697	1,993
Total decrease in assets	 31,354	11,041	42,395	29,612	10,673	40,285
Increase in net assets	63,686	8,588	72,274	1,172	4,088	5,260
NET ASSETS AVAILABLE FOR BENEFITS						
BEGINNING OF YEAR	 414,791	116,285	531,076	413,619	112,197	525,816
NET ASSETS AVAILABLE						
FOR BENEFITS END OF YEAR	\$ 478,477 \$	124,873 \$	603,350	\$ 414,791	\$ 116,285 \$	531,076

(See accompanying notes to the financial statements)

Saskatchewan Pension Plan Statement of changes in provision for annuity obligations

for the year ended December 31 (\$ thousands)

	 2019	 2018
PROVISION FOR ANNUITY OBLIGATIONS, BEGINNING OF YEAR	\$ 111,183	\$ 102,595
INCREASE IN PROVISION FOR ANNUITY OBLIGATIONS		
Interest on annuity obligations	2,957	2,329
Liability due to new annuities	10,906	13,342
Mortality experience	325	250
Change in interest rate assumption	4,344	-
Change in mortality table assumption	 <u>-</u>	 5,955
	18,532	21,876
DECREASE IN PROVISION FOR ANNUITY OBLIGATIONS		
Change in interest rate assumption	-	3,699
Annuities paid with interest	 10,015	 9,589
	10,015	13,288
Net increase in provision for annuity obligations	 8,517	 8,588
PROVISION FOR ANNUITY OBLIGATIONS, END OF YEAR	\$ 119,700	\$ 111,183

(See accompanying notes to the financial statements)

for the year ended December 31, 2019

1. Description of Plan

(a) General

The Saskatchewan Pension Plan ("SPP" or the "Plan") was established by the Government of Saskatchewan to provide an opportunity for individuals with little or no access to private pensions or other retirement savings arrangements to save for their retirement. Details of the Plan are contained in *The Saskatchewan Pension Plan Act* (the "Act") and Regulations.

(b) Funds established

The Plan is comprised of a Contribution Fund (CF) and an Annuity Fund (AF). These funds are managed by professional investment managers whose investment performance is measured against objectives established by the Saskatchewan Pension Plan Board of Trustees (Board) as outlined in the Statement of Investment Policies and Goals.

Contribution Fund (CF)

The CF is a defined contribution fund established to accumulate all contributions and earnings for members who have not yet retired under the Plan. There are two investment options available to CF members, the Balanced Fund (BF) and the Short Term Fund (STF). The asset mix of each fund is established based on the expected volatility of the underlying securities. The BF portfolio includes equities, bonds, mortgages, real estate, infrastructure and money market investments. The STF only holds money market investments and is the least volatile. Members of SPP have the option to invest in the BF, the STF or a combination of both. Members who do not make a choice are invested in the Plan's default option which is the BF. Members bear the risk of investment losses and are the beneficiaries of investment gains.

Annuity Fund (AF)

The AF was established to provide Plan members with the option of purchasing a life annuity at retirement. If a member elects to purchase an annuity from the AF, the individual account balance is transferred from the CF to the AF and a pension contract is established. The AF holds investments in high quality long-term bonds and mortgages. The AF also holds money market investments for current pension needs and to pay administration costs. Equity investments are not permitted. The investment portfolio is structured to limit the effect on the AF due to changes in the level of interest rates, to provide sufficient liquidity for payments to retirees when due and to ensure long-term solvency.

(c) Contributions

Participation in the CF is voluntary and members can contribute up to the maximum allowable limit, subject to their available RRSP room. The 2019 contribution limit is \$6,200 indexed annually to the change in the Year's Maximum Pensionable Earnings (YMPE). Members may also transfer \$10,000 annually from an RRSP, RRIF or unlocked RPP to SPP. Contributions are vested immediately in the member's name and are locked into the Plan until retirement.

(d) Retirement

Members may retire under the Plan as early as age 55 or delay retirement as late as age 71. A member's accumulated account balance at retirement consists of member's contributions to the Plan together with the investment income and changes to the fair value of the Plan's investments allocable to the member as of that date under the terms of the Plan. Upon retirement, members may purchase an annuity through the AF or they may transfer all or part of their account to a locked-in pension option with another financial institution.

(e) Income tax

The Plan is a specified pension plan under the *Income Tax Act* and is not subject to income tax.

(f) Death benefits

Should a member die prior to retirement, the funds in his or her account will be paid to the named beneficiary or estate in accordance with the member's designation and are subject to the *Income Tax Act* and applicable legislation. If the beneficiary is the member's spouse, the funds may be transferred to the spouse's SPP account or to their own registered retirement savings plan.

Should a member die after retirement, death benefits are payable according to the type of annuity the member selected at retirement.

for the year ended December 31, 2019

1. Description of plan, continued

(g) Withdrawal provisions

Members whose monthly pensions are less than the prescribed amount can withdraw their total pension in one lump sum instead of receiving monthly benefits. In 2019, the prescribed amount was \$23.92 (2018: \$23.29).

2. Basis of presentation

(a) Statement of compliance

The financial statements for the year ended December 31, 2019 have been prepared in accordance with Canadian accounting standards for pension plans as defined in the CPA Handbook, Section 4600, Pension Plans. For matters not addressed in Section 4600, International Financial Reporting Standards (IFRS) have been followed.

The financial statements were authorized and issued by the Board on February 21, 2020.

(b) Basis of measurement

The financial statements have been prepared on the historical cost basis, except for investments, which are stated at fair value.

(c) Functional and presentation currency

These financial statements are presented in Canadian Dollars, which is the Plan's functional currency, and are rounded to the nearest thousand as noted.

3. Summary of significant accounting policies

(a) Valuation of investments

Investments are stated at fair value in the statement of financial position. The change in the fair value of investments from the beginning to end of each year is reflected in the statement of changes in net assets available for benefits.

The fair value of investments is determined as follows:

- (i) Money market investments, comprising of treasury bills and bankers acceptances, are valued at cost, which together with accrued investment income, approximates fair value given the short-term nature of these investments.
- (ii) Bonds and the multi credit pooled fund are valued at year-end quoted market prices in an active market when available. When quoted market prices are not available, the fair value is based on a valuation technique, being the present value of the principal and interest receivable discounted at appropriate market interest rates.
- (iii) Equities are valued at year-end quoted prices from accredited stock exchanges on which the security is principally traded.
- (iv) Pooled fund investments are valued at the unit price supplied by the pooled fund administrator, which represents the underlying net assets of the pooled fund at fair values determined using closing prices.
- (v) Real estate pooled fund is valued using market values from independent appraisals.
- (vi) Mortgage pooled fund is valued using spread-based pricing, over Government of Canada bonds, with a similar term to maturity.
- (vii) Infrastructure pooled fund is valued using discounted cash flow method by an independent third party valuation firm.

for the year ended December 31, 2019

3. Summary of significant accounting policies, continued

(b) Investment transaction and income recognition

Investment transactions are recorded as of the trade date (the date upon which the substantial risks and rewards are transferred). The Plan follows the accrual method for the recording of income and expenses. All transaction costs in respect of purchases and sales of investments are recorded as part of administrative expenses in the statement of changes in net assets available for benefits. Dividend income is recognized based on the date of record. Realized gains and losses and unrealized appreciation or depreciation of investments are reflected in the change in fair value of investments.

(c) Fair value of other liabilities

Administrative expenses payable and death and other benefits payable are all short term in nature and, as such, their carrying value approximates fair value.

(d) Right-of-use asset and lease liability

The Plan has elected to apply practical expedients to not recognize right-of-use assets and lease liabilities for short term leases that have a lease term of 12 months of less, and leases of low-value assets. At inception of a contract, the Plan assesses whether a contract is, or contains a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Plan recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured based on the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of the right-of-use assets are determined on the same basis as those in capital assets. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability. The lease liability is subsequently measured at the present value of future lease payments discounted at the Plan's incremental borrowing rate, adjusted as appropriate.

(e) Accrued obligations

The accrued obligation for the AF is determined based on an actuarial valuation prepared by Aon Hewitt Inc., an independent firm of actuaries. The valuation is prepared annually at December 31. Any change in the liability pursuant to the valuation is recognized as an increase or decrease in that year's Statement of changes in provision for annuity obligations.

(f) Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate in effect at year-end. Investments, revenues and expenses are translated at the exchange rate in effect at the transaction date. The realized and unrealized gains and losses arising on translation are included in the change in fair value of investments.

(g) Use of estimates and judgments

The preparation of financial statements in accordance with Canadian accounting standards for pension plans requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, income and expenses, and related disclosures of contingent assets and liabilities. Actual results could differ from these estimates. Significant estimates included in the financial statements relate to the valuation of investments (see Note 4 and Note 5) and the provision for annuity obligations (see Note 6).

for the year ended December 31, 2019

3. Summary of significant accounting policies, continued

(h) Adoption of new standards

The Plan adopted IFRS 16, Leases, ("IFRS 16") on January 1, 2019. IFRS 16 introduces a single lease accounting model for leases which requires a right-of-use asset and lease liability to be recognized on the statement of financial position. IFRS 16 supersedes previous accounting standards for leases, including IAS 17, Leases. The Plan used the modified retrospective approach to adopt the new standard. The modified retrospective approach does not require restatement of prior period financial information as it applies the standard prospectively.

On initial adoption, the Plan recorded a right-of-use asset based on the corresponding lease liability related to the Plan's office lease. The right-of-use asset and lease liability of \$1,068,509 was recorded as of January 1, 2019, with no impact to the net assets of the Plan. When measuring the present value of lease liabilities, the Plan discounted the remaining lease payments using its incremental borrowing rate of 3.2% as at January 1, 2019. The recognition of the present value of the lease liabilities, which were previously classified as operating leases, resulted in increases to assets, liabilities, depreciation and interest expense and decreases to rent.

4. Contribution fund investments

(a) Investments

The CF invests directly or through pooled funds in accordance with the Board's policy of asset diversification. The CF investments consist of the following:

(\$ thousands)	2019	2018
Bonds and bond pooled funds		
Federal	\$ 11,784 \$	13,585
Provincial	11,455	10,010
Corporate	13,393	9,271
Multi credit pooled fund	4,813	4,060
Bond pooled fund	88,493	83,032
	129,938	119,958
Equities and equity pooled funds		
Canadian equities	82,390	68,935
Canadian equity pooled fund	3,172	2,333
United States equities	50,194	39,729
US equity pooled fund	41,036	34,965
International equity pooled funds	84,953	74,205
	261,745	220,167
Other		
Money market	3,498	6,086
Money market pooled funds	5,940	4,546
Infrastructure pooled fund	12,820	4,185
Real estate pooled fund	49,053	45,145
Mortgage pooled fund	11,992	10,458
	83,303	70,420
Total CF Investments	\$ 474,986 \$	410,545

Bonds and bond pooled funds

The portfolio contains bonds that the CF holds directly or in pooled funds, including multi credit bonds, private placement bonds and bonds issued by foreign entities, all denominated and paid in Canadian dollars. Except for the multi credit pooled bond fund, bonds are subject to a minimum quality standard of "BBB" or equivalent, as rated by a recognized credit rating service at the time of purchase. No more than 20% of the market value of the bond portfolio may be held in "BBB" issues. An investment in a pooled fund cannot exceed 10% of the market value of that fund. The Bond pooled fund has bond future exchange contracts in place to manage interest rate risk.

for the year ended December 31, 2019

4. Contribution fund investments, continued

Equities and equity pooled funds

Equity holdings are made directly or through pooled funds. No one holding of an individual stock may represent more than 10% of the market value of the equity portfolio or more than 10% of the voting stock of the issuer. Pooled funds have no fixed distribution rates and returns are based on the investment performance attained by the fund manager. The International equity pooled fund may use derivatives for hedging currency and to replicate indices.

Money market and money market pooled funds

Money market investments are defined as securities purchased with a maturity of one year or less. Only securities with an "R-1" rating, as rated by a recognized bond rating agency at the time of purchase, are permissible.

Real estate pooled fund

The real estate pooled fund consists of Canadian real estate and is diversified by property type and geographic location.

Mortgage pooled fund

The assets of the mortgage pooled fund include first and subsequent priority mortgages in Canadian real estate.

Infrastructure pooled fund

The assets of the infrastructure pooled fund investments are global infrastructure investments diversified by geographic location with a core risk strategy.

(b) Fair value measurements

The Plan has classified its investments using the hierarchy that reflects the significance of the inputs used in determining their measurements.

Under the classification structure, financial instruments recorded at unadjusted quoted prices in active markets for identical assets or liabilities are classified as Level 1. Instruments valued using inputs other than quoted prices that are observable for the asset or liability either directly or indirectly are classified as Level 2. Instruments valued using inputs that are not based on observable market data are classified as Level 3. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following table illustrates the classification of the CF's financial instruments within the fair value hierarchy as of December 31:

(\$ thousands) 2019

	Level 1	Level 2	Level 3	Total
Money market and money market pooled funds	\$ -	\$ 9,438	\$ -	\$ 9,438
Bonds and bond pooled funds	-	129,938	-	129,938
Equities and equity pooled funds	132,584	129,161	-	261,745
Infrastructure pooled fund	-	-	12,820	12,820
Mortgage pooled fund	-	-	11,992	11,992
Real estate pooled fund	-	-	49,053	49,053
	\$ 132,584	\$ 268,537	\$ 73,865	\$ 474,986

for the year ended December 31, 2019

4. Contribution fund investments, continued

(\$ thousands)	2018							
		Level 1		Level 2		Level 3		Total
Money market and money market pooled funds	\$	-	\$	10,632	\$	-	\$	10,632
Bonds and bond pooled funds		-		119,958		-		119,958
Equities and equity pooled funds		108,664		111,503		-		220,167
Infrastructure pooled fund		-		-		4,185		4,185
Mortgage pooled fund		-		-		10,458		10,458
Real estate pooled fund		-		-		45,145		45,145
	\$	108,664	\$	242,093	\$	59,788	\$	410,545

Below is a reconciliation of the level 3 fair value measurements for the year ended December 31:

(\$ thousands) 20°	19
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	Infrastructure pooled fund	Mortgage pooled fund	Real estate pooled fund	Total
Balance at December 31, 2018 Purchases	\$ 4,185 8,225	\$ 10,458 1,524	\$ 45,145 -	\$ 59,788 9.749
Unrealized gains	410	10	3,908	4,328
Balance at December 31, 2019	\$ 12,820	\$ 11,992	\$ 49,053	\$ 73,865

(\$ thousands)	2018
(\$ thousands)	20

	nfrastructure pooled fund	Mortgage pooled fund	Real estate pooled fund	Total
Balance at December 31, 2017 Purchases Unrealized gains	\$ - 3,860 325	\$ 9,958 446 54	\$ 41,547 - 3,598	\$ 51,505 4,306 3,977
Balance at December 31, 2018	\$ 4,185	\$ 10,458	\$ 45,145	\$ 59,788

(c) Financial risk management

The nature of the Plan's operations results in a Statement of financial position that consists primarily of financial instruments. The risks that arise are credit risk, market risk (consisting of interest rate risk, foreign currency risk and equity price risk) and liquidity risk.

These risks are managed by having an investment policy which is subject to review and approval by the Board annually. The investment policies provide guidelines to the Plan's investment managers for the asset mix of the portfolio regarding quality and quantity of permitted investments in order to achieve sufficient asset growth on a risk controlled basis. The minimum, maximum and target weighting for each class is clearly established in the policy. The Board reviews compliance reports from its investment managers as to their compliance with the investment policies.

(i) Credit risk

Credit risk is the risk of loss arising from the failure of a counter party to fully honour its financial obligation with the Plan, including its inability or unwillingness to pay borrowed principal and interest when they come due. Credit risk can also lead to losses when issuers and debtors are downgraded by credit rating agencies, usually leading to a fall in the market value of the debtor's obligation. The Plan has put in place investment policies and procedures with established investment criteria designed to manage credit risk by setting limits to credit exposure through quality, quantity and diversification guidelines set out in the Investment Policy and by monitoring compliance to those guidelines. The credit quality of financial assets is generally assessed by reference to external credit rating.

for the year ended December 31, 2019

4. Contribution fund investments, continued

The Plan's most significant credit risk exposure arises from its investments in interest bearing investments. At December 31 the maximum credit risk from interest bearing investments to which the CF is exposed is summarized as follows:

(\$ thousands)	2019	2018	
Cash	\$ 2,004	\$ 2,114	
Accrued interest income	157	159	
Money market and money market pooled funds	9,438	10,632	
Bonds and bond pooled funds	129,938	119,958	
Mortgage pooled fund	11,992	10,458	
	\$ 153,529	\$ 143,321	

The credit ratings of the bond portfolio as of December 31 are summarized as follows:

(\$ thousands)		20)19		2018				
Credit rating		rating Fair value % of Portfolio		Fair value % of Portfolio		rating Fair value % of Portfolio		Fair value	% of Portfolio
AAA	\$	12,491	34.1%	\$	14,373	43.7%			
AA		15,267	41.7%		12,120	36.9%			
A		4,304	11.7%		3,043	9.3%			
BBB		4,569	12.5%		3,330	10.1%			
	\$	36,631	100.0%	\$	32,866	100.0%			

Other than the Government of Canada, no single issuer represents more than 15.5% (2018: 10.1%) of the overall bond portfolio. Fixed rate bonds have effective interest rates ranging between 1.7% and 5.3% (2018: 1.9% and 6.5%) and coupon rates ranging between 2.0% and 6.3% (2018: 1.0% and 7.2%).

(ii) Market risk

Market risk is the risk that fair value of an investment will fluctuate as a result of changes in market prices. Market risk is comprised of three types of risk which include foreign currency risk, interest rate risk and equity price risk. Significant volatility in interest rates, equity values and the value of the Canadian dollar against the currencies in which the Plan's investments are held can impact the value of the Plan's investments.

Foreign currency risk

The Plan is exposed to currency risk through the holdings of foreign equities and foreign equity pooled funds where investment values may fluctuate due to changes in foreign exchange rates. The Plan manages foreign currency risk by limiting investment in foreign funds through the asset mix guidelines set out in the Plan's Investment Policy and by investing in securities that are strategically distributed over several geographic areas to limit exposure to any one foreign currency.

At December 31, 2019, the Plan's foreign currency exposure in U.S. equities was \$50.1 million (2018: \$39.7 million). If the Canadian dollar had strengthened or weakened by 10% in relation to the U.S. dollar exchange rate, with all other variables held constant, the net assets would have decreased or increased respectively, by approximately \$5.0 million (2018: \$4.0 million). In practice, the actual trading results may differ from this approximate sensitivity analysis.

for the year ended December 31, 2019

4. Contribution fund investments, continued

Interest rate risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of a change in market interest rates. The Plan manages interest rate risk by establishing a target asset mix of interest-sensitive investments and investments subject to other risks. Investments are actively managed to mitigate or take advantage of changes in interest rates.

The CF holds approximately 29.9% (2018: 31.8%) of its investments in fixed income securities. As of December 31, 2019, a 1.0% increase in nominal interest rates (all else being equal) would result in a decline in the fair market value of bonds of 7.1% (2018: 8.4%).

The table below summarizes the Fund's exposure to interest rate risk by the remaining term to maturity:

(\$ thousands)	2019
----------------	------

Years to maturity	Federal	Provincial	Corporate	Fair value
1 to 5	5,286	2,350	7,470	15,106
6 to 10	2,780	728	3,071	6,579
Over 10	3,718	8,377	2,852	14,947
	\$ 11,784	\$ 11,455	\$ 13,393	\$ 36,632

(\$ thousands)	2018									
Years to maturity		Federal		Provincial		Corporate	Fair valu			
Within 1	\$	-	\$	-	\$	501	\$	501		
1 to 5		5,512		1,831		4,177		11,520		
6 to 10		5,715		1,135		1,676		8,526		
Over 10		2,358		7,044		2,917		12,319		
	\$	13,585	\$	10,010	\$	9,271	\$	32,866		

Equity price risk

The Plan is exposed to changes in equity prices in global markets. The Board's policy is to invest in a diversified portfolio of investments. No one investee or related group of investees represents greater than 10% of the total book value of the assets of the Plan.

Equities and equity pooled funds comprise 55.1% (2018: 53.6%) of the Plan's total investments. At December 31, 2019, if the market prices, as measured by the benchmark indices, increased or decreased by 10%, with all other variables held constant, the Plan's net assets would have increased or decreased by approximately:

(\$ thousands)	2019	2018
(\$ thousands)	Impact	 Impact
S&P/TSX Capped Composite Index	\$ 8,556	\$ 7,127
S&P 500 Index (CAD)	9,123	7,469
MSCI EAFE Index (CAD)	8,495	7,421

(iii) Liquidity risk

Liquidity risk refers to the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity requirements are managed through income generated from investments, monthly contributions made by members and by investing in publicly traded liquid assets that are easily sold and converted to cash. These sources are used to pay benefits, fund operating expenses and make transfers at retirement.

for the year ended December 31, 2019

4. Contribution fund investments, continued

d) Investment performance

The following is a summary of the CF investment performance before administration expenses:

	Annual R	eturn	Rolling Four Year Return			
	2019	2018	2019	2018		
Portfolio return	15.0%	-1.2%	7.8%	5.9%		
Benchmark return	14.4%	-0.5%	7.1%	5.4%		

The portfolio return is a time-weighted rate of return calculation. The benchmark return aggregates the actual market index returns according to the weightings specified in the Investment Policy. The indices used to measure performance are Canadian equities: S&P/TSX Capped Composite Index; U.S. equities: S&P 500 Index (Cdn \$); Non-North American equities: MSCI EAFE Index (Cdn \$); Bonds: FTSE TMX Canadian Universe Bond Index, FTSE TMX Short-term bond index and FTSE TMX 91-day T-Bill Index.

5. Annuity fund investments

(a) Investments

The AF investments consist of the following:

(\$ thousands)	:	2019		
Bonds				
Federal Provincial Corporate	\$	8,310 100,689 5,200	\$	8,920 94,713 5,596
		114,199		109,229
Other				
Money market Mortgage pooled fund		4,199 5,738		2,246 5,459
		9,937		7,705
Total AF Investments	\$	124,136	\$	116,934

Bonds

The portfolio contains bonds that the Plan holds directly, all denominated and paid in Canadian dollars. Bonds are subject to a minimum quality standard of "BBB" or equivalent as rated by a recognized credit rating service at the time of purchase and no more than 15% of the market value of the total bond portfolio may be held in "BBB" issues. Corporate bonds must meet a minimum quality standard of "A" at the time of purchase. The combined market value of corporate bonds and mortgage holdings shall not exceed 10% of the fund's market value, with the limit reviewed annually relative to the fund's funding position.

Mortgage pooled fund

The assets of the mortgage pooled fund include first and subsequent priority mortgages in Canadian real estate.

Money market

Money market investments are defined as securities purchased with a maturity of one year or less. Only securities with an "R-1" rating, as rated by a recognized bond rating agency at the time of purchase, are permissible.

for the year ended December 31, 2019

5. Annuity fund investments, continued

(b) Fair value measurements

The Plan has classified its fair valued financial instrument holdings using the hierarchy that reflects the significance of the inputs used in determining their measurements.

Under the classification structure, financial instruments recorded at unadjusted quoted prices in active markets for identical assets or liabilities are classified as Level 1. Instruments valued using inputs other than quoted prices that are observable for the asset or liability either directly or indirectly are classified as Level 2. Instruments valued using inputs that are not based on observable market data are classified as Level 3. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following table illustrates the classification of the AF's financial instruments within the fair value hierarchy as of December 31:

2019							
	Level 1		Level 2		Level 3		Total
\$	-	\$	4,199	\$	-	\$	4,199
	-		114,199		-		114,199
	-		-		5,738		5,738
\$	-	\$	118,398	\$	5,738	\$	124,136
2018							
	Level 1		Level 2		Level 3		Total
\$	-	\$	2,246	\$	-	\$	2,246
	-		109,229		-		109,229
	-		-		5,459		5,459
\$	-	\$	111,475	\$	5,459	\$	116,934
	\$	\$ - - - \$ - Level 1	\$ - \$	Level 1 Level 2 \$ - \$ 4,199 - 114,199 \$ \$ - \$ 118,398 20 Level 1 Level 2 \$ - \$ 2,246 - 109,229	Level 1 Level 2 \$ - \$ 4,199 \$ 114,199	Level 1 Level 2 Level 3 \$ - \$ 4,199 \$ - 114,199 - 5,738 \$ - \$ 118,398 \$ 5,738 Level 1 Level 2 Level 3 \$ - \$ 2,246 \$ - 109,229 - 5,459	Level 1 Level 2 Level 3 \$ - \$ 4,199 \$ - \$ 114,199 - 5,738 \$ - \$ 118,398 \$ 5,738 \$ 2018 Level 1 Level 2 Level 3 \$ - \$ 2,246 \$ - \$ 109,229 - 5,459

Below is a reconciliation of the level 3 fair value measurements for the year ended December 31:

(\$ thousands)		2019				
		Mortgage pooled fund				
Balance at December 31, 2018	\$	5,459	\$	5,459		
Purchases		251		251		
Unrealized gains		28		28		
Balance at December 31, 2019	\$	5,738	\$	5,738		
(\$ thousands)		201	8			
		Mortgage pooled fund		Total		
Balance at December 31, 2017	\$	5,198	\$	5,198		
Purchases	·	233	·	233		
Unrealized gains		28		28		
Balance at December 31, 2018	\$	5,459	\$	5,459		

for the year ended December 31, 2019

5. Annuity fund investments, continued

(c) Financial risk management

The investment objectives of the AF are to maximize retirement wealth, ensure sufficient assets to meet future pension obligations and to generate enough cash flow to meet pension obligations. The AF is exposed to a variety of financial risks as a result of its investment activities and has formal policies and procedures that govern the management of credit, market and liquidity risk.

These risks are managed by having an investment policy, which is reviewed and approved annually by the Board. The investment policy provides guidelines to the AF's investment manager for the asset mix of the portfolio regarding quality and quantity of permitted investments. Funds transferred from the CF to the AF are used to purchase long-term bonds. The combined duration of the bonds purchased is matched to the duration of the annuities purchased from the AF. Under the policy of the Plan such bonds are generally held to maturity.

(i) Credit risk

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Credit risk arises from the potential for issuers of securities to default on their contractual obligation to the AF. The Plan limits credit risk through quality, quantity and diversification guidelines set out in the Investment Policy and by monitoring compliance to those guidelines. At December 31, 2019 the Fund's maximum credit risk exposure relates to cash, bonds, accrued interest income and money market investments totaling \$126,159,771 (2018: \$117,916,138). At year end the AF held no bonds with a BBB rating. Other than the Government of Canada, no single issuer represents more than 29.2% (2018: 28.1%) of the overall bond portfolio. Fixed rate bonds have effective interest rates ranging between 1.4% and 2.8% (2018: 1.7% and 3.3%).

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The table below summarizes the Fund's exposure to interest rate risk by the remaining term to maturity:

(\$ thousands)	20)19	2018					
Credit rating	Fair value	% of Portfolio		Fair value	% of Portfolio			
AAA	\$ 22,856	20.0%	\$	27,492	25.2%			
AA	77,924	68.2%		74,547	68.2%			
A	13,419	11.8%		7,190	6.6%			
	\$ 114,199	100.0%	\$	109,229	100.0%			

(ii) Market risk

Market risk is the risk that the fair value of an investment will fluctuate as a result of changes in market prices. Market risk is comprised of three types of risk which include foreign exchange risk, interest rate risk and equity price risk. The investment policy addresses risk through an investment approach that allows investments solely in high quality fixed income instruments denominated in Canadian dollars. This mitigates the foreign exchange risk and equity price risk.

Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Fund's cash flows, financial position and income. This risk arises from differences in the timing and amount of cash flows related to the Fund's assets and liabilities. Interest rate risk is managed by investing in fixed income investments that provide cash flows that match payments to annuitants.

The AF holds 100.0% (2018: 100.0%) of its investments in fixed income securities. As of December 31, 2019, a 1.0% increase in nominal interest rates (all else being equal) would result in a decline in the fair market value of bonds of 7.9% (2018: 7.6%).

for the year ended December 31, 2019

5. Annuity fund investments, continued

The table below summarizes the Fund's exposure to interest rate risk by the remaining term to maturity:

(\$ thousands)	2019						
Years to maturity	Federal	Provincia	I	Corporate		Fair value	
Within 1	\$ - :	\$ 5,51	8 \$	852	\$	6,370	
1 to 5	2,944	20,47	8	2,989		26,411	
6 to 10	2,197	28,05	4	1,359		31,610	
Over 10	3,169	46,63	9	-		49,808	
	\$ 8,310	\$ 100,68	9 \$	5,200	\$	114,199	

(\$ thousands)	2018						
Years to maturity	Federal		Provincial		Corporate		Fair value
Within 1	\$ 572	\$	7,986	\$	576	\$	9,134
1 to 5	3,001		19,434		2,534		24,969
6 to 10	2,251		27,677		1,909		31,837
Over 10	3,096		39,616		577		43,289
	\$ 8,920	\$	94,713	\$	5,596	\$	109,229

(iii) Liquidity risk

The AF is exposed to liquidity risk through its responsibility to pay annuities on a timely basis.

The AF manages liquidity risk by maintaining adequate cash and cash equivalent balances. It ensures there is sufficient cash to meet its obligations by continuously monitoring and reviewing actual and forecasted cash flows, and by matching the maturity profile of investment assets to operating needs.

6. Provision for annuity obligations

The provision for annuity obligations is the actuarial present value of the future expected annuity benefit obligation to pensioners as determined by Aon Hewitt Inc., an independent actuary. The actuarial valuation is a complex process requiring professional judgment on the part of the actuary and must ensure consistency with the asset valuation methodology. Measurement of this amount involves uncertainty, as estimates must be made of future interest rates and mortality rates.

The valuation method used to calculate the basic pension liability of retired members was the single premium actuarial cost method. An interest rate of 2.22% (2018: 2.66%) was used to determine the liabilities as of December 31, 2019. The mortality table assumption used the 2014 CPM Combined table with the MI-2017 improvement scale for the actuarial valuation as it closely reflects actual experience of the Plan. The duration of annuity payments is 8.0 years.

Pension annuities are issued based on the prevailing interest rates at the dates of retirement of the annuitants. The duration of the investments purchased are matched with the duration of the liabilities. As such, the risk to the Plan relates to:

- (i) any differences, which may be material, between the estimated and actual life expectancy of the annuitant group which may cause the Plan to have insufficient funds to meet the liability or more funds than required; and
- (ii) reinvestment of assets at maturity at rates greater than or less than rates used in determining the annuities.

To manage this risk, the Plan uses investment managers and actuaries to assist in determining the investment strategy. Further, subsection 7(3.2) of the Act requires any amount by which the liabilities of the AF exceeds the assets of the AF to be a charge on and payable from the General Revenue Fund of the Province of Saskatchewan. At December 31, 2019 the AF was in a surplus position.

for the year ended December 31, 2019

6. Provision for annuity obligations, continued

Actual results may vary from the assumptions used. If the interest rate used increases by 1.0%, the provision for annuity benefits decreases by \$9,484,000 (2018: \$8,580,000) or if the interest rate decreases by 1.0%, the provision for annuity obligation increases by \$11,014,000 (2018: \$9,937,000). If the average mortality age increases by 1 year, the provision for annuity benefits increases by \$7,924,000 (2018: \$6,729,000).

The expected cash inflows from investment income and maturity payments and the expected outflows to pay annuity benefits are based on actual dollar forecasts without any provision for inflation. The total estimated cash outflows for the next five years are \$46.7 million and for the next ten years \$84.8 million.

The next actuarial valuation is required as of December 31, 2020.

7. Earnings allocation to members

Investment income plus the change in the market value of investments less administration expenses are allocated monthly to members in the CF.

8. Related party transactions

The Plan conducts a portion of its transactions with Saskatchewan Crown-controlled agencies, ministries and corporations. These transactions are at the agreed upon exchange rates and are settled on normal trade terms. During the year, the Plan incurred operating expenses of approximately \$279,157 (2018: \$295,793) and at year end had \$9,459 (2018: \$5,484) in accounts payable with these related parties.

At December 31, 2019, the Plan has \$2,331,484 (2018: \$2,847,934) invested in Province of Saskatchewan bonds with varying maturity dates and interest rates. Interest income during the year was approximately \$178,536 (2018: \$194,197) and change in the market value of these bonds was approximately a decrease of \$65,079 (2018: \$144,063).

9. Administrative expenses

Administrative expenses are allocated to the Funds as prescribed by Board policy.

(\$ thousands)		2019	2018		
Administration expenses	\$	1,912	\$	1,737	
Investment management fees		1,420		1,312	
Salaries and benefits		1,035		995	
Custodial fees		45		47	
Audit fees		44		42	
Actuarial fee		10		46	
Total administrative expenses	\$	4,466	\$	4,179	

10. Compensation of key management personnel

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Plan. The compensation to directors and other members of key management personnel are included in the administrative expenses of the Plan and are summarized below.

(\$ thousands)		2019	2018		
Short-term employee benefits Post-employment retirement benefits	\$	158 8	\$	155 8	
	\$	166	\$	163	

11. Capital management

The Plan receives new capital from member contributions. The Plan also benefits from income and market value increases on invested capital. The Plan's capital is invested in a number of asset classes including equities, fixed income, pooled funds and short-term investments. The Board of Trustee has delegated the operational investment decisions to our investment managers based on investment mandates as defined in the Plan's Statement of Investment Policy and Procedures.

